

PHYSICAL ENVIRONMENT

[Link to Physical Environment Pie Chart, 14 KB .pdf](#)

PROGRAM EXPLANATIONS

INTRODUCTION

The Physical Environment Program supports all services related to building and land use permitting, community and regional parks, various recreational programs, solid waste disposal, surface water management, waste water treatment, roads and transit operations. These services are delivered by the Departments of Development and Environmental Services (DDES), Natural Resources and Parks (DNRP), and Transportation (DOT). They are all dedicated to enhancing the quality of life and economic vitality of the Puget Sound region. Below is a summary of each of these departments and its budget highlights.

The Department of Development and Environmental Services' long-term financial stability requires that the department raise its fees to keep pace with cost increases. The fee structure for the department's services was completely restructured in 1999 and a practice of reviewing the fees every three years was established. 2002 will be the third consecutive year without a fee increase. The Department's business model approach requires a regular adjustment of staffing, business practices and customer service levels in accordance with the resources available.

The Department is forecasting a slight increase in business for 2003 relative to that projected for 2002.

The Department of Natural Resources and Parks (DNRP) administers various divisions and sections which provide services related to water quality, solid waste disposal, parks and recreation, centralized geographic information system (GIS) and environmental protection. These divisions include:

- **The Geographic Information System (GIS) Center**, reporting to the DNRP Director's Office, will administer the County's central GIS databases and provide a single point of accountability for equitable access to consistent and accurate GIS data and products for all end-users and the development of a regional GIS system.
- **The Parks and Recreation Division** administers a system of unincorporated area and regional parks, regional trails, and recreational facilities, including a regional aquatics facility. The division is primarily funded from the Current Expense (CX) Fund and therefore faces significant reductions in the 2003 budget.
- **The Solid Waste Division (SWD)** protects public health by administering the safe transfer and disposal of solid waste through a regional system of transfer stations and a regional landfill. The division's financing is generated through disposal fees, with no rate increase proposed for 2003.
- **Wastewater Treatment Division (WTD)** improves water quality, protects public health by transporting and treating sewage and by safely disposing of biosolids. The division's financing is generated through a regional sewer rate collected from the component sewer agencies and a capacity charge on new sewer hook-ups. The sewer rate was increased to \$23.40 per month per Residential Customer Equivalent, effective January 2002, which is expected to carry the wastewater utility through 2004.
- **Water and Land Resources Division (WLRD)** improves water quality and protects the environment by administering the surface water drainage utility for unincorporated King County, the regional flood control programs and facilities and a variety of stewardship

programs to protect watersheds, and rural and resource lands. The financing for the division is provided from a variety of sources, including: 1) a drainage fee in the unincorporated area, 2) river improvement levy, 3) noxious weed assessment, 4) interfund transfers from the Wastewater Treatment Division and the Local Hazardous Waste program, 5) contract payments from cities, and 6) grants. No rate changes are proposed for 2003.

The Department of Transportation (DOT) comprises several divisions that provide services related to public transportation, community outreach on transportation issues, road construction and maintenance, and fleet management. The Divisions of the DOT and their principal functions are as follows:

- **DOT Director's Office** provides leadership, advocacy, and support for the Department. The Director's staff maintains good relations with DOT's customers and the community through inter-governmental, community, and media relations; transit-oriented development projects; transportation planning; and public safety partnerships.
- **Transit Division** provides and coordinates countywide bus service; manages vanpool and rideshare systems; and provides paratransit services for elderly and/or disabled riders. Transit also works with Sound Transit to integrate and prepare for implementation of rail and bus services in 2003 and beyond. The 2003 budget includes bus service increases that continue the rebuilding of the County's comprehensive transportation network following major I-695 related cuts. Begun in 2002, Transit continues implementation of a shift to using ultra-low-sulfur fuel in its diesel-powered buses, providing significant benefits to the region's air quality.
- **Road Services Division** strives to increase mobility through arterial networks, bridge rehabilitation, and corridor system improvements. The Road Services 2003-to-2008 financial plan balances the needs of the operating and capital programs and identifies additional resources for a Road Safety Rehabilitation and Retrofit program for additional pavement overlay miles, pedestrian safety improvements, safety guardrails, signal upgrades and intersection safety improvements.
- **Fleet Administration Division** manages the County's non-revenue vehicles in the Motor Pool Fund, the Wastewater Equipment Rental and Revolving Fund, and the Public Works Equipment Rental and Revolving Fund.
- **King Count International Airport (KCIA)** supports the economic vitality of the County, the National Air Transportation System, and provides safe and continuous general aviation airport services. KCIA was successfully integrated into DOT during 2002 and will continue to develop closer ties with other DOT agencies during 2003. Due to the economic downturn, revenues have declined and the operating budget has been reduced in several areas to compensate. However, an additional security officer will be added to address the need for increased security.

Development and Environmental Services

DEVELOPMENT AND ENVIRONMENTAL SERVICES

Mission

Development and Environmental Services

To serve, educate and protect our community through the implementation of King County's development and environmental regulations.

ISSUES AND PRIORITIES

The Department of Development and Environmental Services (DDES) will complete its third consecutive year with a positive fund balance in 2002. All activities related to permitting are entirely self-supporting. Permitting-related activity declined in the years

2000 and 2001, but began to increase in 2002. The building industry business retraction, over the past three years, is reflected in the department's staffing level reduction of over 30%. The department will continue to hold spending and staffing down to the level required by customer demand.

The Current Expense (CX) Fund supported only four areas in the DDES in 2002: Fire Investigation, Code Enforcement-Zoning, Code Enforcement-Grading, Code Development and Education, and Long Range Planning. The 2003 budget proposes a reduction in CX support of \$1,344,733 to fund the following areas within the DDES: Fire Investigation, Code Enforcement-Grading (environmental protection) and a reduced amount for Code Enforcement-Zoning. In accordance with Council adopted policy, the DDES budget also includes a contingent expenditure authority to address unanticipated levels of permit activities.

WORKLOAD / PERFORMANCE INDICATORS

	2001 Actual	2002 Adopted	2003 Proposed
1. Billable Hours Rate Percentage	65%	70%	75%
2. Commercial Permit Approvals	575	506	495
3. Residential Permit Approvals	4072	4757	4595
4. Land Use Engineering Permit Approvals	417	467	422

Development & Environmental Svcs. (DDES) 1340/0325

Code	Item Description		Expenditures	FTEs *	TLTs
Program Area		2002 Adopted	35,506,913	337.00	1.00
PE		Status Quo **	(6,325,598)	(73.00)	0.00
Status Quo Budget			29,181,315	264.00	1.00
Contra Add Back			0		
Program Change					
PC40	ORPP Transfer		427,782	3.00	0.00
			427,782	3.00	0.00
Revenue Backed					
RB01	Address Corrections for E-911		72,282	0.50	0.00
RB02	Code Development Funded by 1% of Permit Fees		292,945	2.00	0.00
RB03	Fire Investigation Support for Cities		146,555	1.00	0.00
RB04	Solid Waste Division Funding of One Code		140,959	1.00	0.00
RB05	Abatement Funding for 1.00 FTE Code Enforcement		146,274	1.00	0.00
RB06	Funding of the Shoreline Master Plan		108,249	0.75	0.00
RB07	Fully Contained Community/Urban Planning		987,356	7.00	0.00
RB08	Rural Drainage Program		434,636	3.00	0.00
RB09	Washington State DOT Permit Coordination		78,639	0.50	0.00
RB11	PBX Inspection Support for E-911		140,852	1.00	0.00
			2,548,747	17.75	0.00
Technical Adjustment					
TA01	Staff Adjustments		(3,273,719)	(46.25)	(1.00)
TA03	O & M Adjustments		(350,393)	0.00	0.00
TA04	Miscellaneous Labor Adjustment		8,322	0.00	0.00
TA05	Add Back Department Overtime		39,007	0.00	0.00
TA06	Workload Contingency		975,000	5.00	0.00
			(2,601,783)	(41.25)	(1.00)
Technology Requests					
IT01	Permits and Interactive Voice Response System		65,000	0.00	0.00
			65,000	0.00	0.00
Central Rate Adjustments					
CR01	Flex Benefits		(228,245)	0.00	0.00
CR05	CX Overhead Adj.		(56,179)	0.00	0.00
CR07	ITS O&M		(12,791)	0.00	0.00
CR08	ITS Infrastructure		(94,830)	0.00	0.00
CR09	Geographic Information System (GIS)		180,957	0.00	0.00
CR10	OIRM		(8,387)	0.00	0.00
CR11	Telecommunications Services		33,251	0.00	0.00
CR12	Telecommunications Overhead		6,296	0.00	0.00
CR13	Motor Pool Rate Adj.		(78,162)	0.00	0.00
CR14	Facilities Mgmt Space Charge		(93,621)	0.00	0.00
CR15	Insurance Charges		(73,884)	0.00	0.00
CR20	PAO Rates		31,519	0.00	0.00
CR21	Debt Service Adj.		(399)	0.00	0.00
CR22	Long Term Leases		(163,958)	0.00	0.00
CR25	Finance Rates		19,623	0.00	0.00
CR26	Retirement Rate Adjustment	58,470	0.00	0.00	

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Development & Environmental Svcs. (DDES) 1340/0325

CR32	GIS Client Services	(179,630)	0.00	0.00
CR36	Property Services-Lease Admin Fee	(1,640)	0.00	0.00
CR39	COLA Adjustment	(77,780)	0.00	0.00
CR45	Class Comp Reserves	188,399	0.00	0.00
		(550,991)	0.00	0.00
2003 Proposed Budget		29,070,070	243.50	0.00
% Change over Status Quo		-0.38%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Program Highlights

Program Changes

ORPP Transfer - \$427,782 and 3.00FTEs. This proposal would allow for reorganization of the Executive Office to create new efficiencies.

Technical Adjustments

Staff Adjustments - (\$3,273,719) and (46.25) FTEs and (1.00)TLT. This proposal would reduce staff due to projected decline in applications, program efficiencies, and restructuring of job duties.

O & M Adjustments - (\$350,393). This proposal would eliminate non-essential overhead and maintenance expenditures to reduce costs.

Miscellaneous Adjustment - \$8,322. This proposal would adjust salaries to reflect the current pay of 1.00 code enforcement supervisor position. The existing salaries reflected the current pay of a code enforcement officer II.

Add Back Department Overtime - \$39,007. This proposal would adjust the amount of overtime costs based on projections for 2003. Overtime requirements for the department have decreased resulting in a reduction of funds required.

Workload Contingency Adjustment - \$975,000 and 5.00 FTEs. This proposal allows the department to respond to unanticipated demands of up to 15% beyond projected receipts by providing adequate resources to accomplish core services. Contingency for 5.00 positions only is being requested.

Revenue Backed

Address Corrections for E-911 - \$72,282 and 0.50 FTE. This program provides for the identification and correction of addresses that contained errors when they were originally recorded.

Code Development Funded by 1% of Permit Fees - \$292,945 and 2.00 FTEs. The program provides funding for the timely development and implementation of land use and building regulations.

Fire Investigation Support for Cities - \$146,555 and 1.00 FTE. One FTE Deputy Marshal/Investigator is required to investigate and determine the origin and cause of fires as well as the criminal investigation and prosecution of arson in incorporated cities. Cities will be invited to participate by contracting with DDES to pay a pro-rata share of the costs of the program.

SWD Funding for 1.00 Code Enforcement Officer - \$140,959 and 1.00 FTE. This proposal provides for a code enforcement officer to respond to complaints concerning inoperative vehicles, accumulations of junk, and debris, when the issue is an accumulation of solid waste garbage, junk, debris and auto parts.

Abatement Funding for 1.00 Code Enforcement Officer - \$146,274 and 1.00 FTE. This program provides for a code enforcement officer to respond to hazards, substandard housing, non-severe junk, and complaints of debris from citizens of unincorporated King County.

DNRP Funded Update of the Shoreline Master Plan - \$108,249 and 0.75 FTE. This proposal provides support for a state-mandated update to the King County Shoreline Master Plan.

Fully Contained Community/UPD Contracts - \$987,356 and 7.00 FTEs. A Fully Contained Community (FCC) is a large scale development, generally including a combination of residential uses, commercial uses, and public facilities. The proposal provides a team of planning, engineering, and field inspection professionals to review, process, and monitor the development of the Blakely Ridge and North Ridge FCCs.

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Rural Drainage Program - \$434,636 and 3.00 FTEs. This program provides support for the code enforcement effort in the rural areas in King County to protect the natural environment by consistently enforcing the King County Code. This includes 7 day / 24 hour service to respond to serious environmental violations.

Washington Department of Transportation - \$78,639 and 0.50 FTE. This position will coordinate Washington State Department of Transportation (WADOT) permits by providing permit intake, review, and inspection functions.

PBX Inspection Support for E-911 - \$140,852 and 1.00 FTE. This proposal provides for inspections of Private Board Exchange Systems to further improve the reliability of the E-911 system.

Information Technology Requests

Permits Plus Interactive voice Response System - \$65,000. This project will replace 85% of the voice-mail traffic currently generated by the Inspections Section. This technology will be used by DDES customers to request inspections on building permits using a touch-tone telephone, update the Permits Plus Inspection Request data set, and schedule an inspection for the customer.

Central Rate Adjustments

Central Rate Adjustments - (\$550,991). Central rate adjustments include: Non-Rep. Class Comp. reserves, GIS, PAO, Finance, CX Overhead, ITS Infrastructure and O&M, OIRM, Insurance Charges, COLA, Debt Service Adjustment, Telecommunications Services and Overhead, Property Services Long Term Lease and Lease Administration Fee, Motor Pool, Debt Service, DCFM O&M, Flex Benefits, and Retirement.

[Link to Development and Environmental Services Financial Plan, 8 KB .pdf](#)

Natural Resources and Parks

[Link to Department of Natural Resources and Parks Organizational Chart, 12 KB .pdf](#)

NATURAL RESOURCES AND PARKS

Mission

Natural Resources & Parks

To be the steward of the region's environment and strengthen sustainable communities by protecting our water, land and natural habitats, safely disposing of and reusing wastewater and solid waste, and providing natural areas, parks and recreation programs.

ISSUES AND PRIORITIES

The Department of Natural Resources and Parks (DNRP) includes the following organizational units: DNRP Administration, GIS Center, Wastewater Treatment Division, Water and Land Resources Division (multiple appropriation units), Solid Waste Division, and Parks and Recreation Division.

DNRP Administration

The administrative unit is comprised of the DNRP Director's Office, DNRP Human Resources, a Technology unit and a Public Outreach unit. In 2003, the ESA Unit

will be significantly downsized and moved to the Water and Lands Resources Division.

GIS Center

The GIS Center, organized as a separate internal service fund, provides all County users with a single point of accountability for equitable access to consistent and accurate GIS data and products, provides efficient GIS database management, and works to develop a regional GIS system. In addition to staff working on Countywide GIS functions, the GIS Center also administers DNRP GIS staff supporting the business needs in four DNRP divisions.

Parks & Recreation Division

As described in the Phase II Business Transition Plan for the County parks system, the Executive Proposed Budget for the Parks & Recreation Division reflects the vision set forth by the Metropolitan Parks Task Force. The proposed 2003 budget incorporates significant program reductions as well as user fee increases and new earned revenues to help address the Current Expense Fund deficit by instituting a new way of doing business for the County parks system. This new way of doing business will require significant policy and code changes, proposed in an ordinance to the County Council on September 16, as well as a new entrepreneurial approach by Parks Division staff in operating and maintaining the County's parks and related facilities and programs. Some of the fundamental changes reflected in the proposed budget include:

- King County will focus on key regional assets such as Marymoor Park, the Enumclaw [King County] Fairgrounds, and the Weyerhaeuser/King County Aquatics Center, while eliminating the funding of parks and pools inside cities.
- The County will continue to operate parks and pools in areas of the County outside city limits, as well as regional trails, regional passive-use parks and open space and ecologically important lands.
- The budget calls for the ability to charge fees at parks and pools that more closely reflect the full cost of a service or activity and a shift of capital dollars to help enhance future revenue generating projects and ideas.
- In response to recommendations from the Active Sports Youth Recreation Commission, the plan proposes Association Development and Operating Partnerships with youth sports groups to operate ballfields and other active recreation facilities at little or no taxpayer expense.

Solid Waste Division

The most significant issue facing the Solid Waste Division (SWD) continues to be how to improve operational efficiency while maintaining rate and service stability for solid waste ratepayers. The Final 2001 Comprehensive Solid Waste Management Plan has been adopted by the Council. SWD is

PHYSICAL ENVIRONMENT PROGRAM PLAN

now implementing the Plan, which includes strategies for solid waste collection, transfer, disposal, and recycling. The Plan describes how these services will be delivered over the long term. The 2003 budget anticipates the need to improve efficiency with facility upgrades, operational changes, and program enhancements that will make the Solid Waste system safer, more efficient, and better prepared for the eventual closure of the Cedar Hills landfill. In 2003, SWD will continue its responsibility for selected Parks Division administrative functions such as payroll, accounting and personnel.

Wastewater Treatment Division

The King County Council recently adopted the 2003 Sewer Rate of \$23.40. Included in the 2003 rate is funding to address several key areas: (1) Regional Wastewater Services Plan (RWSP): Implementation of the plan began in late 1999 and will continue through at least 2030. The 2003 Operating Budget request does not fund RWSP activities, which are carried in the CIP proposal; (2) Productivity Initiative: This program is in full force, with 10-year operating cost reduction targets having been established. The 2003 operating budget incorporates \$2.3M in Productivity Initiative savings.

Water and Land Resources Division

For the 2003 budget, there are two major issues facing the Water and Land Resource Division. These are:

- WLRD will use drainage fee revenues (from both the urban SWM service area and the Rural Drainage Fee extension) to support both operating and capital costs associated with the natural resource lands for which custodial responsibilities were transferred from Parks in the 2001 reorganization ordinance. To partially offset the impact of this use of SWM/RDP dollars, and in order to maintain the commitment made during the Council deliberations on the 2002 SWM rate increase, REET funds will be provided to both the SWM CIP and to the WLR operating budget to support work on developing site management plans for the natural resources lands. The financial plan for the SWM/RDP Fund assumes that the revenues needed to provide ongoing maintenance of these natural lands in the out-years (i.e. 2004 and beyond) will be included in the dedicated Parks Funding ballot issue that the Executive is developing for a potential spring 2003 ballot.
- Program and staff reductions are proposed to meet financial plan constraints and to reflect estimated capital project workloads.

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Natural Resources & Parks Administration 4040/0381

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	5,000,117	29.00	3.00
PE		Status Quo **	267,097	1.00	1.00
Status Quo Budget		5,267,214	30.00	4.00	
Contra Add Back		0			
Technical Adjustment					
TA01	Remove ESA Policy Coordination & BRP/ Section 7	(411,464)	(1.00)	0.00	
TA02	Miscellaneous Supply & Service Adjustments	(118,100)	0.00	0.00	
TA03	Government Affairs Officer	109,975	0.00	1.00	
TA04	TLT Position Reductions	(212,779)	0.00	(2.00)	
TA05	New Intra-County Contributions	230,249	0.00	0.00	
TA06	Salary Adjustments	81,415	0.00	0.00	
TA07	Benefits Adjustments	95,594	0.00	0.00	
		(225,110)	(1.00)	(1.00)	
Central Rate Adjustments					
CR01	Flex Benefits	(30,560)	0.00	0.00	
CR05	CX Overhead Adj.	119,190	0.00	0.00	
CR07	ITS O&M	(8,436)	0.00	0.00	
CR08	ITS Infrastructure	3,158	0.00	0.00	
CR10	OIRM	161	0.00	0.00	
CR11	Telecommunications Services	6,087	0.00	0.00	
CR12	Telecommunications Overhead	8,040	0.00	0.00	
CR13	Motor Pool Rate Adj.	110	0.00	0.00	
CR20	PAO Rates	(340,044)	0.00	0.00	
CR22	Long Term Leases	(10,194)	0.00	0.00	
CR25	Finance Rates	2,237	0.00	0.00	
CR26	Retirement Rate Adjustment	8,592	0.00	0.00	
CR36	Property Services-Lease Admin Fee	120	0.00	0.00	
CR39	COLA Adjustment	(8,372)	0.00	0.00	
CR45	Class Comp Reserves	110,322	0.00	0.00	
		(139,589)	0.00	0.00	
2003 Proposed Budget		4,902,515	29.00	3.00	
% Change over Status Quo		-6.92%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Program Highlights

DNRP Administration

Technical Adjustments

Remove ESA Policy Coordinator & BRP/Section 7 Work - (\$411,464) and (1.00) FTE. This proposal reduces expenditure authority in order to transfer the program to WLRD.

Miscellaneous Supply & Service Adjustments - (\$118,100). This proposal will allow for adjustments to accounts based on shifting priorities for expenditures of supply and service accounts.

Government Affairs Officer - \$109,975 and 1.00 TLT. Creation of this position would provide work under the direction of the DNRP Director on Parks Divestiture and other legally binding agreements with suburban cities. This program supports the management of resource lands and supports DNRP's Community Investment Goal for providing sound land management.

TLT Position Reductions - (\$212,779) and (2.00) TLTs. This proposal would eliminate a TLT position used as a placeholder until FTE authority for an Energy Manager FTE was passed in the 1st Quarter omnibus and would eliminate a short-term air quality analyst position whose work will be discontinued in 2003.

New Intra-County Contributions - \$230,249. This proposal will provide for new intracounty contributions for DDES for Shoreline Master Code Development, and DES for layoff recall effort.

Salary Adjustments - \$81,415. This proposal will adjust salaries for anticipated vacation and sick leave payouts, COLA, and merit.

Benefits Adjustments - \$95,594. This proposal will build reserves for an anticipated one-time retirement payout in 2003. It will also adjust benefits for expected 2003 overtime, temporary help, etc.

Central Rate Adjustments

Central Rate Adjustments – (\$139,589). This includes adjustments made to CX Overhead, Non-Rep. Class Comp. reserves, ITS O&M, ITS Infrastructure, OIRM, Telecommunications Services and O&M, Motor Pool, PAO, Property Services' Long Term Lease and Administration Fee, Finance, Retirement, COLA, and Flex Benefits.

Geographic Information Systems (GIS) 5481M/3180M

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	3,258,335	28.00	4.00
PE		Status Quo **	166,404	1.00	(1.00)
Status Quo Budget		3,424,739	29.00	3.00	
Contra Add Back		0			
Administrative Service Reductions					
AS01	Reduce Non-Labor, Non-Overhead Costs	(150,910)	0.00	0.00	
		(150,910)	0.00	0.00	
Technical Adjustment					
TA01	Adjust DNRP Administration Overhead	(75,325)	0.00	0.00	
TA02	Convert 3.00 TLTs into FTE Positions & Adjust Labor	(7,957)	3.00	(3.00)	
		(83,282)	3.00	(3.00)	
Central Rate Adjustments					
CR01	Flex Benefits	(20,030)	0.00	0.00	
CR05	CX Overhead Adj.	24,549	0.00	0.00	
CR07	ITS O&M	2,264	0.00	0.00	
CR08	ITS Infrastructure	24,748	0.00	0.00	
CR10	OIRM	69	0.00	0.00	
CR11	Telecommunications Services	7,486	0.00	0.00	
CR12	Telecommunications Overhead	3,631	0.00	0.00	
CR25	Finance Rates	(11,834)	0.00	0.00	
CR26	Retirement Rate Adjustment	8,016	0.00	0.00	
CR39	COLA Adjustment	(7,600)	0.00	0.00	
CR45	Class Comp Reserves	157,865	0.00	0.00	
		189,164	0.00	0.00	
2003 Proposed Budget		3,379,711	32.00	0.00	
% Change over Status Quo		-1.31%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Geographic Information Systems (GIS)

Administrative Service Reductions

Reduce Non-Labor, Non-Overhead Costs - (\$150,910). Reductions to expenditures were created by efficiencies within the department.

Technical Adjustments

Adjust DNRP Administration Overhead – (\$75,325). This proposal would adjust the GIS share of the DNRP overhead rate.

Convert 3.00 TLTs into FTE positions and Adjust Labor – (\$7,957), 3.00 FTEs AND (3.00 TLTs). This proposal would allow for the conversion of 3.00 existing TLT positions into FTE positions that support fluctuating labor requirements for the cost reimbursable GIS Client Services division.

Central Rate Adjustments

Central Rate Adjustments - \$189,164. This includes adjustments made to the Non-Rep. Class Comp. reserves, Telecommunications Services and Overhead, Retirement, ITS Infrastructure and O&M, CX Overhead, OIRM, Finance, Flex Benefits, COLA, and OIRM.

WORKLOAD / PERFORMANCE INDICATORS			
	2001 Actual	2002 Adopted	2003 Proposed
1. GIS data library availability	N/A	99.0%	99.5%
2. GIS desktop & web application availability	N/A	99.0%	99.5%
3. GIS desktop users supported countywide	N/A	500	550
4. DNRP GIS users supported countywide	N/A	N/A	50
5. GIS client services billable hours as percent of previous year	N/A	N/A	105.0%

[Link to Geographic Information Systems Financial Plan, 9 KB .pdf](#)

[Link to Parks and Recreation Organizational Chart, 7 KB .pdf](#)

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Parks & Recreation 0010/0340

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area		2002 Adopted	25,566,341	238.47
PE		Status Quo **	(21,864,617)	0.50
Status Quo Budget		3,701,724	238.97	5.00
Contra Add Back		22,858,439		
Program Change				
PC01	Resource & Ecological Lands Maintenance	572,504	6.00	0.00
PC02	Regional Trails Maintenance	516,900	6.75	0.00
PC03	Regional Passive Parks	344,814	5.00	0.00
PC04	Enterprise Programs/Services Administration	616,182	7.00	0.00
PC05	Local UGA Parks	472,306	7.00	0.00
PC06	Local Rural Parks	352,430	5.00	0.00
PC07	Incorporated - Mothballed Parks, Pools, Community	690,055	4.00	0.00
PC08	Management/Administration (CX)	533,010	6.00	0.00
PC09	CIP & Land Management Section	837,301	9.00	1.00
PC10	Overhead/Internal Service Charges	445,445	0.00	0.00
PC12	Parks Financial Systems Development	10,000	0.00	0.00
PC13	Enterprise Programs/Services - Regional Active	3,006,139	33.00	0.00
PC14	Enterprise Programs/Services - UGA Active	688,288	10.00	0.00
PC15	Enterprise Programs/Services - Rural Active	163,743	2.00	0.00
PC16	Enterprise Programs/Services - Regional Pool	1,322,309	8.00	0.00
PC17	Enterprise Programs/Services - UGA Pools	1,198,221	10.67	0.00
PC18	Enterprise Programs/Services - Rural Pools	189,370	0.67	0.00
PC19	Enterprise Programs/Services - UGA Community	117,244	1.67	0.00
PC20	Enterprise Programs/Services - Rural Community	124,513	1.67	0.00
PC21	Scheduling/Greenhouse Program	653,652	11.50	0.00
PC22	Resource Section Administration	1,566,465	19.00	0.00
		14,420,891	153.93	1.00
Technical Adjustment				
TA02	Zero Out 2003 PSQ for 2003 Zero-Based Budget	(26,560,163)	(238.97)	(5.00)
		(26,560,163)	(238.97)	(5.00)
Central Rate Adjustments				
CR01	Flex Benefits	(150,573)	0.00	0.00
CR08	ITS Infrastructure	88,088	0.00	0.00
CR09	Geographic Information System (GIS)	141,132	0.00	0.00
CR10	OIRM	14,195	0.00	0.00
CR11	Telecommunications Services	165,301	0.00	0.00
CR12	Telecommunications Overhead	12,108	0.00	0.00
CR13	Motor Pool Rate Adj.	802,000	0.00	0.00
CR15	Insurance Charges	222,970	0.00	0.00
CR16	Radio Access	1,104	0.00	0.00
CR17	Radio Maintenance	468	0.00	0.00
CR18	Radio Direct Charges	890	0.00	0.00
CR19	Radio Reserve Program	1,496	0.00	0.00
CR22	Long Term Leases	66,748	0.00	0.00
CR25	Finance Rates	104,457	0.00	0.00
CR26	Retirement Rate Adjustment	27,365	0.00	0.00
CR35	1.25% Underexpenditure	(206,586)	0.00	0.00

PHYSICAL ENVIRONMENT PROGRAM PLAN

Parks & Recreation 0010/0340

CR36	Property Services-Lease Admin Fee	722	0.00	0.00
CR38	Major Maintenance Repair Fund	4,563	0.00	0.00
CR39	COLA Adjustment	153,186	0.00	0.00
CR40	Merit	122,197	0.00	0.00
CR45	Class Comp Reserve	388,286	0.00	0.00
		1,960,117	0.00	0.00
2003 Proposed Budget		16,381,008	153.93	1.00
% Change over Status Quo		342.52%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Parks and Recreation Division

Program Changes

Resource and Ecological Lands - \$572,504 and 6 FTEs. This proposal provides maintenance for selected natural resource lands that have drainage facility maintenance needs, at an estimated cost of \$58.97 per acre on a total of 10,857 acres. Backed by funds from WLRD.

Regional Trails - \$516,900 and 6.75 FTEs. This proposal provides for maintenance of trails used for transportation corridors. Maintenance of the trails in unincorporated King County is supported by funds from Roads. Maintenance of all other trails is funded by CX.

Regional Passive Parks - \$344,814 and 5 FTEs. This proposal provides for maintenance to regional passive parks - Cougar Mountain, Squak Mountain, Coal Creek, Grand Ridge, Preston, Mitchell Hill Corridor, Maury Island Marine Park, Spring Lake, Lake Desire Corridor, and Section 36 (Soaring Eagle). Backed by CX.

Enterprise Programs/Services Administration - \$616,182 and 7 FTEs. This proposal supports the administration of the Enterprise Section.

Local UGA Parks - \$472,306 and 7 FTEs. This proposal provides maintenance to local UGA parks. CX backed.

Local Rural Parks - \$352,430 and 5 FTEs. This proposal provides for maintenance to local rural parks (25 parks). CX backed.

Incorporated - Mothballed Parks, Pools, Community Centers - \$690,055 and 4 FTEs. This proposal covers costs to mothball all parks, pools, and facilities in incorporated areas of the County. A total of 7 parks, 10 pools, and 2 community centers will be mothballed. CX backed.

Management/Administration (CX) - \$533,010 and 6 FTEs. This proposal supports administrative functions for the division. CX backed.

CIP & Land Management Section - \$837,301, 9 FTEs and 1 TLT. The CIP and Land Management Section provides land management services for capital acquisitions, trail coordination, property management, inventory of properties, land use planning, and small capital projects development management and oversight. REET backed (includes overhead).

Overhead/Internal Service Charges - \$445,445. This request included all central rates and overhead. All central rates have been negotiated with the individual agencies. They have been removed from this change item and programmed individually in the appropriate central rate change items. Parking Garage Rentals, Solid Waste, Printing and Graphic Arts, and DNRP Overhead charges remain appropriated in PC10. CX backed.

Parks Financial System Development - \$10,000. This proposal allows Parks to acquire a financial system enabling it to track expenditures and revenues, and to accurately determine actual costs for each of its services (by program, facility, park, or pool). Backed by CX.

Enterprise Programs/Services - Regional Active - \$3,006,139 and 33 FTEs. This proposal supports the operation and maintenance of regional active parks, ballfields, and facilities for Big Finn/O.O.Denny Regional Complex; Enumclaw Fair and Fairgrounds; Marymoor Park; Petrovitsky Park; and Tolt River John McDonald Park. An increase in fees is proposed for the use of these facilities.

Enterprise Programs/Services - UGA Active - \$688,288 and 10 FTEs. This proposal provides for maintenance of parks and ballfields in the Unincorporated Growth Area (UGA) active area of the County. These include 132nd Square Park, Evergreen Athletic Fields, Kentlake High School Fields, Klahanie Park, Lake Geneva Park, Lea Hill Park, North Green River Park, North Meridian Park,

PHYSICAL ENVIRONMENT PROGRAM PLAN

Skyway Park, South County Athletic Complex, and White Center Park. An increase in ballfield fees is proposed.

Enterprise Programs/Services - Rural Active - \$163,743 and 2 FTEs. This proposal supports maintenance for the rural active parks and ballfields at Coalfield Park, Duvall Park, Lake Francis Park, Levdansky Park, and Ravensdale Park. An increase in ballfield revenues is proposed.

Enterprise Programs/Services - Regional Pool (KCAC) - \$1,322,309 and 8 FTEs. This proposal supports operations and maintenance for the King County Aquatics Center (KCAC). An increase in fees is proposed.

Enterprise Programs/Services - UGA Pools - \$1,198,221 and 10.67 FTEs. This proposal supports operations and maintenance for the UGA pools. These include the Evergreen, Renton, and Tahoma Pools. An increase in fees is proposed.

Enterprise Programs/Services - Rural Pools - \$189,370 and .67 FTEs. This proposal supports the operations and maintenance of rural pools - the Cottage Lake and Vashon Pools. An increase in fees is proposed. The revenue estimate is included in PC17 revenues.

Enterprise Programs/Services - UGA Community Centers - \$117,244 and 1.67 FTEs. This proposal supports maintenance for the UGA community centers (West Hill and White Center). CX backed.

Enterprise Programs/Services - Rural Community Centers - \$124,513 and 1.67 FTEs. This proposal supports maintenance for the rural community centers. These include the Gracie Hansen Community Center, Gold Creek Lodge, and Preston Community Center. CX backed.

Scheduling/Greenhouse Program - \$653,652 and 11.5 FTEs. This proposal provides funding for the Parks Developmentally Disabled Program (Greenhouse) and scheduling for athletic facilities/park facilities/grounds. An increase in fees is proposed.

Resource Section Administration - \$1,566,465 and 19 FTEs. The Resource Section provides overall administrative and operational support for all maintenance activities. Backed by CX.

Technical Adjustments

Zero Out 2003 PSQ for 2003 Zero-Based Budget Request - (\$26,560,163), (238.97) FTEs and (5) TLTs. This adjustment (along with the \$22,858,439 contra) eliminated the 2003 PSQ so Parks could build a zero-based budget. (CX)

Central Rate Adjustments

Central Rate Adjustments - \$1,960,117. Central rates were negotiated and agreed upon with the individual agencies for Telecommunications Ongoing Services, Motor Pool, ITS O&M, New Systems Development, ITS Infrastructure, ITS GIS, OIRM, Telecommunications Overhead, Property Services, Finance, Insurance, Long Term Leases, MMRF, Radio Access, Radio Maintenance, Radio Services, and Radio Equipment Reserves. In addition, central adjustments were made to Flex Benefits, Retirement, and COLA, and a 1.25% Underexpenditure Contra and a reserve for Non-Rep Class Comp were included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Parks & Recreation/CJ 1020/0339

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	414,969	3.00	0.00
	Status Quo **	13,446	0.00	0.00
	Status Quo Budget	428,415	3.00	0.00
	Contra Add Back	0		
Program Change				
PC01	Community Center Funding	(5,546)	1.00	0.00
		(5,546)	1.00	0.00
Central Rate Adjustments				
CR01	Flex Benefits	(3,820)	0.00	0.00
CR08	ITS Infrastructure	(1,997)	0.00	0.00
CR10	OIRM 55028	98	0.00	0.00
CR26	Retirement Rate Adjustment	699	0.00	0.00
CR35	1.25% Underexpenditure	(78)	0.00	0.00
CR39	COLA Adjustment	1,094	0.00	0.00
CR45	Class Comp Reserve	15,682	0.00	0.00
		11,678	0.00	0.00
2003 Proposed Budget		434,547	4.00	0.00
% Change over Status Quo		1.43%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Parks/CJ

Program Changes

Community Center Funding - (\$5,546) and 1 FTE. This proposal adds a Recreation Coordinator within the existing funding. CJ is now the sole source of funding for programming for youth and families at community centers.

Central Rate Adjustments

Central Rate Adjustments - \$11,678. Central rates were adjusted for ITS Infrastructure, OIRM. In addition, central adjustments were made to Flex Benefits, Retirement, and COLA, and a 1.25% Underexpenditure Contra and a reserve for Non-Rep. Class Comp. were included.

Youth Sports Facilities Grant 1290/0355

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	2002 Adopted	731,819	1.00	0.00
PE	Status Quo **	6,739	0.00	0.00
	Status Quo Budget	738,558	1.00	0.00
Contra Add Back		0		
Technical Adjustment				
TA01	Program Adjustment	(83,706)	0.00	0.00
TA02	Transfer to Parks	738,558	0.00	0.00
		654,852	0.00	0.00
Central Rate Adjustments				
CR01	Flex Benefits	(955)	0.00	0.00
CR05	CX Overhead Adj.	(1,659)	0.00	0.00
CR08	ITS Infrastructure	45	0.00	0.00
CR10	OIRM	2	0.00	0.00
CR25	Finance Rates	(269)	0.00	0.00
CR26	Retirement Rate Adjustment	190	0.00	0.00
CR39	COLA Adjustment	(166)	0.00	0.00
		(2,812)	0.00	0.00
	2003 Proposed Budget	1,390,598	1.00	0.00
	% Change over Status Quo	88.29%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Youth Sports Facilities Grants (YSFG)

Technical Adjustments

Program Adjustment - (\$83,706). This proposal adjusts programmed expenditures due to revised revenues.

Transfer to Parks - \$738,558. This is a transfer to Parks, offset by transfers of \$500,000 from Wastewater and \$238,558 from REET 1.

Central Rate Adjustments

Central Rate Adjustments – (\$2,812). Central rates were adjusted for CX Overhead, ITS Infrastructure, OIRM, and Finance. In addition, central adjustments were made to Flex Benefits, Retirement, and COLA.

[Link to Youth Sports Facilities Grants Financial Plan, 9 KB .pdf](#)

PHYSICAL ENVIRONMENT PROGRAM PLAN

Solid Waste 4040/0720

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	83,481,303	432.55	4.00
PE		Status Quo **	(3,834,072)	0.00	(1.00)
Status Quo Budget		79,647,231	432.55	3.00	
Contra Add Back		0			
Revenue Backed					
RB01	Early Start at Bow Lake and Algona	703,559	7.83	0.00	
RB02	Retain Tonnage at Factoria and Houghton	187,118	1.09	0.00	
RB03	Household Hazardous Waste Lockers Staffing	146,445	3.00	0.00	
RB04	Brownfields	750,000	0.00	0.00	
RB05	WSU Coop Extension/EarthCorps ORCA 4-H Youth	170,000	0.00	0.00	
		1,957,122	11.92	0.00	
Technical Adjustment					
TA01	Interfund Transfers	433,600	0.00	0.00	
TA02	Reorganization - Washington State University	(212,609)	0.00	0.00	
TA04	Emergency Prep, Replace Camera, & Realign	330,390	2.00	1.00	
TA05	DDES Code Enforcement for Junk Vehicles	140,959	0.00	0.00	
TA06	FTEs for Additional Operating Permit Requirements	154,066	2.00	0.00	
TA07	Community Involvement and Communications	75,173	1.00	0.00	
TA08	Labor Adjustments	(26,424)	0.00	1.00	
TA09	Recycling Adjustments	(162,962)	0.00	0.00	
TA10	Capital Maintenance - Annual Fluctuations	474,000	0.00	0.00	
TA11	Utilities and Repairs	(215,768)	0.00	0.00	
TA12	Miscellaneous Non-Labor Adjustments	(215,748)	0.00	0.00	
		774,677	5.00	2.00	
Central Rate Adjustments					
CR01	Flex Benefits	(440,255)	0.00	0.00	
CR05	CX Overhead Adj.	(101,712)	0.00	0.00	
CR07	ITS O&M	(12,338)	0.00	0.00	
CR08	ITS Infrastructure	33,027	0.00	0.00	
CR09	Geographic Information System (GIS)	55,652	0.00	0.00	
CR10	OIRM	2,492	0.00	0.00	
CR11	Telecommunications Services	53,619	0.00	0.00	
CR12	Telecommunications Overhead	10,448	0.00	0.00	
CR13	Motor Pool Rate Adj.	(838)	0.00	0.00	
CR15	Insurance Charges	364,558	0.00	0.00	
CR20	PAO Rates	(67,119)	0.00	0.00	
CR22	Long Term Leases	(6,849)	0.00	0.00	
CR25	Finance Rates	439,762	0.00	0.00	
CR26	Retirement Rate Adjustment	84,995	0.00	0.00	
CR32	GIS Client Services	17,852	0.00	0.00	
CR33	LTGO Debt Service	44,000	0.00	0.00	
CR36	Property Services-Lease Admin Fee	354	0.00	0.00	
CR39	COLA Adjustment	(51,512)	0.00	0.00	
CR45	Class Comp Reserves	109,324	0.00	0.00	
		535,460	0.00	0.00	
2003 Proposed Budget		82,914,490	449.47	5.00	
% Change over Status Quo		4.10%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Solid Waste Division (SWD)

Technical Adjustments

Interfund Transfers - \$433,600. This request will allow for standard yearly transfers for debt payments, capital equipment, and landfill reserve for ongoing support of the division's core business. Transfers to the Landfill Reserve Fund are mandated by federal and state regulations for the maintenance and monitoring of landfills.

Reorganization – Washington State University Cooperative - (\$212,609). This proposal will provide for improved accounting of this program by creating a new low org. The funding for this program is not actually being reduced. This program is a joint effort with the WSU Cooperative Extension Program. Programs include: 4-H Clubs, organics, master gardener, and many other farm-related services for maintaining and improving the environment in King County

Emergency Prep, Replace Camera, & Realign Computer Staff - \$330,390, 2.00 FTEs, and 1.00 TLT. This proposal will upgrade the Division's information systems. Personnel are needed to maintain remote computer locations at transfer stations for gas and leachate monitoring and for the WSU Cooperative located throughout King County. A TLT position is being sought for the replacement of the old Refuse Integrated Cashiering System (RICS) and to accommodate the increased workload. The wide-area-network used at all the remote transfer stations and the video monitoring programs needs improvement.

DDES Code Enforcement for Junk Vehicles - \$140,959. This proposal will shift the source of funding to the SWD. By doing so, citizens within unincorporated King County will have a means of reporting inoperative vehicles, accumulations of junk, and debris when the issue is an accumulation of solid waste garbage, junk, debris, and auto parts. The position will continue to reside within the DDES.

FTEs for Additional Operating Permit Requirements - \$154,066 and 2.00 FTEs. This request will create 2.00 positions who will support compliance with various environmental monitoring and permit operating requirements including: Cedar Hills Operating Permit, Cedar Hills Air Operating Permit, and perform the required environmental monitoring at closed landfill sites.

Community Involvement and Communications - \$75,173 and 1.00 FTE. The position will be involved with the community through citizen groups that are affected by the operations and policies of the SWD and will enhance communications with the public and within the division. The person will organize, provide information, and meet with community groups.

Labor Adjustments - (\$26,424) and 1.00 TLT. This proposal will make adjustments to accounts related to labor. The PSQ budget will be converted into a true zero-based budget based on projected 2003 expenditures for all of the division's core business plans.

Recycling Adjustments - (\$162,962). This proposal reflects restructuring due to a reduction in contributions from the Local Hazardous Waste Management Plan fund (LHWMP) to the Solid Waste Division. Of the total, \$312,962 represents the LHWMP reduction and \$150,000 represents the increase in funding to the cities for continued support of recycling collection events at the local level.

Capital Maintenance - Annual Fluctuations - \$474,000. This proposal would set aside funds to implement recommendations from the EPA's emissions testing and the Capital Asset Maintenance Plan (CAMP). It will also provide improvements to security based on recommendations expected to come from the security survey currently being conducted.

Utilities and Repairs - (\$215,768). The cost of converting tractors to low sulfur fuel and converting trailer landing legs was a one-time expenditure in 2002. Even with rising costs of utilities, efficiencies to save energy and costs were identified without a reduction in service. The costs are related directly to the core business of collecting, hauling, and burying/covering the garbage collected by the county.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Miscellaneous Non-Labor Adjustments - (\$215,748). This proposal will make adjustments to accounts that are not related to labor. The impact is to convert the PSQ budget into a true zero-based budget for projected 2003 expenditures for all of the division's core business plans.

Revenue Backed Additions

Early Start at Bow Lake and Algona - \$703,559 and 7.83 FTEs. This proposal supports additional hours of service at Bow Lake and Algona in response to a request from a private hauler. Certain routes will be able to bring its loads to the transfer stations between 6 am and 8 am rather than via Cedar Hills landfill on a regional direct basis. More tonnage routed through the transfer station is thought to be more effective because fewer total miles are driven, thus saving fuel, air pollution, and reduces traffic congestion.

Retain Tonnage at Factoria and Houghton - \$187,118 and 1.09 FTEs. This proposal retains tonnage at two transfer stations and responds to increased demand. The expenditures and revenues are based on a projection of approximately 15,000 additional tons expected to be delivered to these two stations.

Household Hazardous Waste Lockers Staffing - \$146,445 and 3.00 FTEs. This proposal provides staffing to accept household hazardous waste (HHW) collection from the public at no additional charge at a designated area such as Factoria Transfer Station. The proposal will provide a fixed location with a fixed schedule for residents to dispose of HHW, providing better options to the public and will allow the Wastemobile service to prioritize service in other areas of the County. Costs of this proposal will be reimbursed to the Health Department under the Local Hazardous Waste Management Program.

Brownfields - \$750,000. The Brownfields Program's mission is to clean up industrial land, create more jobs, and protect the natural environment. The Brownfields Program loans and grants federal money to assess and clean up contaminated sites so that the land can be returned to productive use. This program is revenue-backed with the exception of the 1.00 Solid Waste FTE who administers the program. If federal Brownfields funding is not allocated to King County, the program will end and staff will be redeployed. By the fall of 2002, EPA expects to have developed new funding application guidelines and various policy documents related to implementation of the law.

WSU Coop Extension/EarthCorps ORCA 4-H Youth Education Program - \$170,000. This proposal is contingent upon the level of Title III funding. The ORCA 4-H Youth Education Program enables youth in King County and EarthCorps apprentices to learn about forest ecology, earn life and work skills as well as a stipend, and restore forest environments in their communities. Activities funded by this program include: trail construction, invasive plant management, conifer underplanting, and wetland restoration. Earthcorps, WSU, and King County have partnered to provide this program for youth. This program will continue to receive Title III grant funding in 2003.

Central Rate Adjustments

Central Rate Adjustments – \$535,460. Central rate adjustments include: Finance, Insurance Charges, Non-Rep. Class Comp. Reserves, Retirement, Debt Service Adjustment, Telecommunications Services and O&M, ITS O&M, GIS, CX Overhead Adjustment, Property Services' Long Term Lease and Lease Administration Fee, ITS Infrastructure, COLA Adjustment, PAO Rates, OIRM, Motor Pool Rate Adjustment, and Flex Benefits.

WORKLOAD / PERFORMANCE INDICATORS			
	2001 Actual	2002 Adopted	2003 Proposed
1 Transfer station tonnage	696,860	684,700	713,000
2 Cedar Hills tonnage - regional direct	222,664	249,100	218,000
3 Cedar Hills tonnage - other	16,982	14,200	19,000

[Link to Solid Waste Division Financial Plan, 12 KB .pdf](#)

Solid Waste Post-Closure Landfill Maintenance 1040/0715

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area		2002 Adopted	2,735,095	0.00
PE		Status Quo **	356	0.00
Status Quo Budget		2,735,451	0.00	0.00
Contra Add Back		0		
Program Change				
PC01	Recreational Uses of Closed Landfill Sites	211,700	3.00	0.00
		211,700	3.00	0.00
Technical Adjustment				
TA01	Finance Charge - PCSPD and Vehicle Usage	1,059	0.00	0.00
TA02	Loan In/Loan Out Labor Adjustments	152,864	0.00	0.00
TA03	Consulting Services, Contracts, & Rent &	480,418	0.00	0.00
		634,341	0.00	0.00
Central Rate Adjustments				
CR01	Flex Benefits	(2,865)	0.00	0.00
CR05	CX Overhead Adj.	(1,196)	0.00	0.00
CR25	Finance Rates	(2,724)	0.00	0.00
CR26	Retirement Rate Adjustment	536	0.00	0.00
CR39	COLA Adjustment	3,006	0.00	0.00
		(3,243)	0.00	0.00
2003 Proposed Budget		3,578,249	3.00	0.00
% Change over Status Quo		30.81%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

SWD – Landfill Post-Closure Maintenance

Program Changes

Recreational Uses of Closed Landfill Sites - \$211,700 and 3.00 FTEs. This proposal would create a new program to explore beneficial uses for Solid Waste Division's closed landfills. This would support recreational opportunities for the public. The final 2001 Comprehensive Solid Waste Management Plan directs SWD to develop this program.

Technical Adjustments

Finance Charge -PCSS Contract and Vehicle Usage Adjustments - \$1,059. This proposal provides required post closure maintenance of closed/custodial landfills to maintain environmental quality as required by regulation.

Loan In/Loan Out Labor Adjustments – (\$152,864). This proposal provides required post closure maintenance of closed/custodial landfills to maintain environmental quality as required by regulation.

Consulting Services, Contracts, & Rent & Maintenance Adjustments - \$480,418. This proposal provides required post closure maintenance of closed/custodial landfills to maintain environmental quality as required by regulation.

Central Rate Adjustments

Central Rate Adjustments – (\$3,243). This includes adjustments made to COLA, Retirement, Finance, Flex Benefits, and CX Overhead.

[Link to Landfill Postclosure Maintenance Fund Financial Plan, 7 KB .pdf](#)

PHYSICAL ENVIRONMENT PROGRAM PLAN

Wastewater Treatment 4610/4000M

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	92,044,850	575.70	27.00
	Status Quo **	(6,617,850)	6.00	1.00
	Status Quo Budget	85,427,000	581.70	28.00
	Contra Add Back	0		
Technical Adjustment				
TA01	Division-wide Productivity Initiative Reductions	109,430	(3.00)	0.00
TA02	Technical Adjustments	19,551	3.00	(3.00)
TA04	Miscellaneous Technical Adjustments	199,759	0.00	0.00
TA05	Vacant Positions Adjusted to Step 2	(492,163)	0.00	0.00
		(163,423)	0.00	(3.00)
Central Rate Adjustments				
CR01	Flex Benefits	(578,252)	0.00	0.00
CR05	CX Overhead 55201	378,983	0.00	0.00
CR07	ITS O&M 55021	13,605	0.00	0.00
CR08	ITS Infrastructure 55025	26,127	0.00	0.00
CR10	OIRM 55028	1,666	0.00	0.00
CR11	Telecommunications Services 53211	(364,036)	0.00	0.00
CR12	Telecommunications Overhead 55032	(82,499)	0.00	0.00
CR13	Motor Pool 55010	1,113	0.00	0.00
CR14	DCFM Space 55160	(1,584)	0.00	0.00
CR15	Insurance 55252	89,240	0.00	0.00
CR20	PAO 55150	115,678	0.00	0.00
CR22	Long Term Leases 55331	(78,905)	0.00	0.00
CR25	Finance 55245	(890,592)	0.00	0.00
CR26	Retirement Rate Adjustment	145,233	0.00	0.00
CR27	Industrial Insurance 51340	(79,445)	0.00	0.00
CR29	Wastewater Vehicles 55044	(136,018)	0.00	0.00
CR33	LTGO Debt Insurance 58101	563,000	0.00	0.00
CR36	Property Services Lease Admin Fee 55144	765	0.00	0.00
CR39	COLA Adjustment	(150,460)	0.00	0.00
		(1,026,381)	0.00	0.00
2003 Proposed Budget		84,237,196	581.70	25.00
% Change over Status Quo		-1.39%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Water Quality--CIP Transfers 4610/4616M

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	19,580,000	0.00	0.00
	Status Quo **	11,992,000	0.00	0.00
	Status Quo Budget	31,572,000	0.00	0.00
	Contra Add Back	0		
Technical Adjustment				
TA01	Technical Adjustments	3,249,000	0.00	0.00
		3,249,000	0.00	0.00
	2003 Proposed Budget	34,821,000	0.00	0.00
	% Change over Status Quo	10.29%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Wastewater Treatment Division (WTD)

WTD Operating

Technical Adjustments

Division-wide Productivity Initiative Reductions - \$109,430 and (3) FTEs. This proposal supports the Productivity Initiative that requires overall reductions within the core service areas of WTD. This technical adjustment redistributes the productivity initiative savings contra of \$2,265,051 in PSQ. These adjustments will be absorbed within the \$23.40 rate. 1 FTE is moving from East to Special Programs, 1 FTE is moving from West to Special Programs, and 1 FTE is moving from West to Planning (removed in TA01 and added in TA02).

Technical Adjustments - \$19,551 and 3 FTEs, and (3) TLTs. This proposal consists of technical adjustments that have occurred since the 2003 sewer rate was adopted. This technical adjustment redistributes \$1,283,071 of the contingency reserve in PSQ. These adjustments will be absorbed within the \$23.40 rate. 2 FTEs are being added to Special Programs (1 from East and 1 from West) and 1 FTE is being moved from West to Planning (removed in TA01 and added in TA02). 3 TLTs are being removed as post Body-of-Work (BOW) reconciliation items.

Miscellaneous Technical Adjustments - \$199,759. Additional technical adjustments, which have arisen since PSQ and submittal of the requested budget, are included here. These include such items as adjusting the Non-Rep. Class Comp. reserve, the transfer to WLRD, and DNRP overhead. These adjustments will be absorbed within the \$23.40 rate.

Vacant Positions Adjusted to Step 2 - (\$492,163). In PSQ, all vacancies (except for in WTD) were budgeted at Step 2 of their classification, except where precluded by bargaining agreements. It was determined that in the case of WTD, the Proposed Budget would be a more appropriate place for this to occur.

Central Rate Adjustments

Central Rate Adjustments – (\$1,026,381). The following accounts were adjusted to reflect estimated rates for 2003: CX Overhead, ITS O&M, ITS Infrastructure, OIRM, Telecommunications Services, Telecommunications Overhead, DCFM Space, Insurance, PAO, Long Term Leases, Finance, Wastewater Vehicles/Motor Pool, LTGO Debt Insurance, and Property Services Lease Admin Fee. In addition, central adjustments were made to Flex Benefits, Retirement, Industrial Insurance, and COLA.

WTD Debt Service

Technical Adjustments

Technical Adjustments - \$11,860,000. According to the proposed financial plan, debt service will be \$11,860,000 over the 2003 PSQ.

Water Quality – CIP Transfers

Technical Adjustments

Technical Adjustments - \$3,249,000. According to the proposed financial plan, the transfer to capital will be \$3,249,000 over the 2003 PSQ.

PHYSICAL ENVIRONMENT PROGRAM PLAN

WORKLOAD / PERFORMANCE INDICATORS			
	2001 Actual	2002 Adopted	2003 Proposed
1) Env. Quality: NPDES Permit Compliance			
Exceptions \ Number of Conditions	32 \ 3,905	18 \ 3,637	25 \ 4,018
Percent Compliance	99.2%	99.5%	99.4%
2) Efficiency: Millions of Gallons Treated \ Day	188	208	203
3) Customer Satisfaction: Dry Tons Recycled	26,995	28,255	27,512
4) Fiscal Mgmt: Monthly Sewer Rate per RCE	\$19.75	\$23.40	\$23.40

**Link to Wastewater Treatment Enterprise Fund Financial
Plan, 8 KB .pdf**

PHYSICAL ENVIRONMENT PROGRAM PLAN

Water & Land Resources (WLRD) 1210/0741

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	38,962,638	346.60	26.75
PE		Status Quo **	(4,581,053)	0.00	0.00
Status Quo Budget		34,381,585	346.60	26.75	
Contra Add Back		5,450,000			
Revenue Backed					
RB01	Add back two revenue-backed CPOSA positions	19,964	2.00	0.00	
		19,964	2.00	0.00	
Technical Adjustment					
TA02	Hazardous Waste Mgmt Program Reductions	(96,549)	(1.50)	0.00	
TA03	CPOSA Reduction	215,591	(7.00)	0.00	
TA04	Reduction of 2002 Program Adds	(651,367)	(6.61)	0.00	
TA05	M&O of [Parks] Natural Lands - SWM & RDP Support	127,469	0.00	0.00	
TA06	Deferred Facility Maintenance Adjustment	200,000	0.00	0.00	
TA07	Hybelos Watershed Interlocal Agreement	25,000	0.00	0.00	
TA08	Provide Grants to communities south of Seattle and	50,000	0.00	0.00	
TA09	Financial Guarantee Program [partially]	33,549	0.40	0.00	
TA10	DDES Environmental Education	85,000	0.00	0.00	
TA11	WLR Human Resources TLT Addition	65,406	0.00	1.00	
TA12	Miscellaneous Technical Adjustments (Rev.	(1,225,329)	0.00	(1.00)	
TA13	Other Misc. Adjustments (Rev. -\$14,418)	284,281	3.50	0.00	
		(886,949)	(11.21)	0.00	
Central Rate Adjustments					
CR01	Flex Benefits	(354,305)	0.00	0.00	
CR05	CX Overhead Adj.	(55,374)	0.00	0.00	
CR06	ITS New Development	16,813	0.00	0.00	
CR07	ITS O&M	(60,215)	0.00	0.00	
CR08	ITS Infrastructure	(24,988)	0.00	0.00	
CR09	Geographic Information System (GIS)	146,166	0.00	0.00	
CR10	OIRM	(505)	0.00	0.00	
CR11	Telecommunications Services	48,303	0.00	0.00	
CR12	Telecommunications Overhead	47,133	0.00	0.00	
CR13	Motor Pool Rate Adj.	22,261	0.00	0.00	
CR15	Insurance Charges	(31,675)	0.00	0.00	
CR20	PAO Rates	(39,643)	0.00	0.00	
CR21	Debt Service Adj.	(1,545,394)	0.00	0.00	
CR22	Long Term Leases	(32,368)	0.00	0.00	
CR25	Finance Rates	46,544	0.00	0.00	
CR26	Retirement Rate Adjustment	81,777	0.00	0.00	
CR28	ER&R Maintenance	(146,766)	0.00	0.00	
CR29	Wastewater Vehicles	(22,795)	0.00	0.00	
CR32	GIS Client Services	(58,389)	0.00	0.00	
CR33	Double Barrel Bond rate guarantee	23,000	0.00	0.00	
CR36	Property Services-Lease Admin Fee	1,264	0.00	0.00	
CR39	COLA Adjustment	(75,717)	0.00	0.00	
CR45	Non-rep. Class/comp reserve	823,202	0.00	0.00	
		(1,191,671)	0.00	0.00	
2003 Proposed Budget		37,772,929	337.39	26.75	
% Change over Status Quo		9.86%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Water & Land Resources Division (WLRD) – Surface Water Management (SWM)

Revenue-backed Add - \$19,964 and 2.0 FTEs. Add two revenue-backed Capital Program and Open Space Acquisition (CPOSA) positions, which will be charged-out through the project loan-out billing process.

Technical Adjustments

Hazardous Waste Management Program Reduction – (\$96,549) and (1.5) FTEs. This adjustment reduces the planned expenditures in the WLRD HAZMAT [lab] program to the projected level of 2003 funding from the Hazardous Waste Management Fund.

CPOSA Reductions - \$215,591 and (7.0) FTEs. The loss of loan-out labor revenues, more than offsets the labor and O&M costs of the CPOSA reduction of 7.0 positions. This is due to the inclusion of several layers of DNRP and WLRD overhead or “burden”(including portions of the department’s County central cost allocations) in its loan-out billing rates.

Reduction of 2002 Program Additions – (\$651,367) and (6.61) FTEs. As part of WLRD’s efforts to maintain its 2002 fund balance, align its 2003 projected revenues and expenditures, and increase the level of SWM funding for natural lands maintenance, it became necessary to exclude these 2002 WLRD program additions from the 2003 Proposed Budget.

Maintenance and Operations of [Parks] Natural Lands - \$127,469. This represents SWM’s increased support of the Parks Division’s Natural Lands, which began in 2002.

Deferred Facility Maintenance Adjustment - \$200,000. This proposal will begin to address a growing maintenance backlog among Storm Water Services’ drainage facilities.

Hybelos Watershed Interlocal Agreement - \$25,000. This item will provide county funding for the development of a watershed recovery plan within WRIA 10. Other jurisdictions participating include: Federal Way, Fife, Milton, Edgewood, Tacoma and Pierce County.

Provide Grants to Communities South of Seattle and West of I-5 - \$50,000. The Land and Water Stewardship (LAWS) section of WLRD will provide “Small Change for a Big Difference” grants to communities that are not currently eligible due to jurisdictional restrictions.

Financial Guarantee Program - \$33,549. The Stormwater Services (SWS) section of WLRD performs quarterly inspections of drainage facilities within residential subdivisions during the two-year period following DDES approval of the constructed facilities. The inspections ensure the developer adequately maintains the drainage facilities and repairs any defects during the two-year period that the development is under the “Drainage Defect & Maintenance Financial Guarantee (DD&MFG) Program.

DDES Environmental Education - \$85,000. This proposal provides funding for an Environmental Education position.

WLR Human Resources TLT Addition - \$65,406 and 1.0 TLT. This proposal provides additional HR resources for WLR to enable the Division to cope with the workload and complexities associated with HR-related programs. Examples of these items include: The Clark Settlement Agreement, Workforce Management issues and the Classification/compensation Project.

Miscellaneous Technical Adjustments – (\$1,225,329) and (1.0) TLT. Part of this miscellaneous technical adjustment item reflects the elimination of a 2003 PSQ expenditure contra of \$5,450,000. Without the contra, the various miscellaneous account adjustments amount to a net reduction of (\$1,225,329). This adjustment (along with the \$5,450,000 contra) eliminated the 2003 PSQ so WLRD/SWM could build a zero-based budget.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Other Miscellaneous Technical Adjustments - \$284,281 and 3.5 FTEs. This adjustment category reflects the positions added to WLRD as a result of the reorganization of the ESA Office and the dismantling of the Office of Regional Policy and Planning (ORPP).

Central Rate Adjustments – (\$1,191,671). The following accounts were adjusted to reflect estimated rates for 2003: CX Overhead, ITS O&M, ITS Infrastructure, OIRM, Telecommunications Services, Telecommunications Overhead, DCFM Space, Insurance, PAO, Long Term Leases, Finance, Wastewater Vehicles/Motor Pool, LTGO Debt Insurance, and Property Services Lease Admin Fee. In addition, central adjustments were made to Flex Benefits, Retirement, Industrial Insurance, and COLA. The large negative adjustment is primarily the result of three reductions: 1. (\$1,545,394) in SWM debt service, due to the retirement of a bond issue, 2. (\$354,305) as a result of the reduction in flex benefit costs and 3. (\$146,766) in reduced ER&R maintenance charges. The overall central rate reductions were partially offset by the addition of a Non-Rep. Class Comp. reserve for WLRD in the amount of \$832,202. For the SWM fund, the \$832K is offset or revenue-backed in the amount of \$706,194.

Link to Water and Land Resources: Surface Water Management Financial Plan, 8 KB .pdf

PHYSICAL ENVIRONMENT PROGRAM PLAN

Rural Drainage 1211/0845

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	4,288,940	0.00	0.00
	Status Quo **	1,048	0.00	0.00
	Status Quo Budget	4,289,988	0.00	0.00
	Contra Add Back	0		
Technical Adjustment				
TA01	Miscellaneous Technical Adjustments	155,476	0.00	0.00
TA02	Increased Natural Lands maintenance	231,000	0.00	0.00
		386,476	0.00	0.00
Central Rate Adjustments				
CR05	CX Overhead Adj.	901	0.00	0.00
CR13	Motor Pool Rate Adj.	1,027	0.00	0.00
CR25	Finance Rates	10,302	0.00	0.00
CR28	ER&R Maintenance	(9,510)	0.00	0.00
CR45	Non-rep Class/comp reserve	1,194	0.00	0.00
		3,914	0.00	0.00
2003 Proposed Budget		4,680,378	0.00	0.00
% Change over Status Quo		9.10%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

WLR/Rural Drainage Program Fund 1211

Technical Adjustments

Technical Adjustments - \$386,476 and Revenue of \$41,162. An increased share of the WLRD Natural Lands maintenance amounts to \$231,000 for 2003. Additional, miscellaneous RDP technical adjustments amount to \$155,476, including an increase of \$186,694 in RDP's CIP [pay-as-you-go] PAYG transfer.

Central Rates Adjustments – \$3,914. A Finance rate increase of \$10,302 was offset partially by a decrease in ER&R maintenance of \$9,510. The rest of the increase was made up of small increases for: CX Overhead, \$901; Motor Pool, \$1,027 and Non-Rep. Class Comp. reserve, \$1,194.

[Link to Rural Drainage Financial Plan, 7 KB .pdf](#)

PHYSICAL ENVIRONMENT PROGRAM PLAN

River Improvement 1050/0740

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	3,446,958	12.50	0.00
PE		Status Quo **	16,708	0.00	0.00
Status Quo Budget		3,463,666	12.50	0.00	
Contra Add Back		0			
Administrative Service Reductions					
AS01	Reduce Project/Program Manager II	(6,626)	(1.00)	0.00	
		(6,626)	(1.00)	0.00	
Revenue Backed					
RB01	State and Federal Grants for flood-plain mapping	353,992	0.00	0.00	
		353,992	0.00	0.00	
Technical Adjustment					
TA01	Green River Flood Control Zone District (GRFCZD)	(67,142)	0.00	0.00	
TA02	Other miscellaneous changes	(70,115)	0.00	0.00	
		(137,257)	0.00	0.00	
Central Rate Adjustments					
CR01	Flex Benefits	(10,982)	0.00	0.00	
CR05	CX Overhead Adj.	(27,171)	0.00	0.00	
CR07	ITS O&M	(45)	0.00	0.00	
CR08	ITS Infrastructure	(105)	0.00	0.00	
CR10	OIRM	27	0.00	0.00	
CR11	Telecommunications Services	(8,563)	0.00	0.00	
CR12	Telecommunications Overhead	(1,762)	0.00	0.00	
CR13	Motor Pool Rate Adj.	18,837	0.00	0.00	
CR21	Debt Service Adj.	127	0.00	0.00	
CR25	Finance Rates	(40,937)	0.00	0.00	
CR26	Retirement Rate Adjustment	3,024	0.00	0.00	
CR28	ER&R Maintenance	(17,084)	0.00	0.00	
CR39	COLA Adjustment	(3,692)	0.00	0.00	
CR45	Non-rep class/comp reserve	12,342	0.00	0.00	
		(75,984)	0.00	0.00	
2003 Proposed Budget		3,597,791	11.50	0.00	
% Change over Status Quo		3.87%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

WLRD – River Improvement (RIF)

Administrative Service Reductions – (\$6,626) and (1.00) FTE. The 2003 River Improvement Proposed budget includes the reduction of one Project/Program Manager.

Revenue-backed Add - \$353,992 and Revenue of \$316,492. Increased revenue from State and Federal Grants are added along with a corresponding expenditure add, to match the budget and work program associated with flood-plain mapping and major [river] maintenance.

Technical Adjustments

Central Rates Adjustments – (\$75,984). Finance, CX Overhead, ER&R, Flex Benefits, Telecom Services and several other minor reductions contributed to (\$110,341) in Central Rate reductions for 2003. An increased Motor Pool Rate adjustment, the Non-Rep. Class Comp. reserve and an increased Retirement Rate adjustment offset the decreases by \$34,357.

Technical Adjustments – (\$137,257) and revenue of (\$43,779). Green River Flood Control Zone District (GRFCZD) reduced its funding and associated [RIF] work program by (\$67,142) and RIF made other, additional miscellaneous program expenditure changes amounting to (\$70,115). The largest reduction (\$291K) is to Consulting Services.

[Link to River Improvement Financial Plan, 7 KB .pdf](#)

PHYSICAL ENVIRONMENT PROGRAM PLAN

Inter-County River Improvement 1820/0760

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area		2002 Adopted	49,484	0.00
PE		Status Quo **	114	0.00
Status Quo Budget		49,598	0.00	0.00
Contra Add Back		0		
Technical Adjustment				
TA01	Miscellaneous Technical Adjustments	772	0.00	0.00
		772	0.00	0.00
Central Rate Adjustments				
CR05	CX Overhead Adj.	49	0.00	0.00
CR25	Finance Rates	(128)	0.00	0.00
CR28	ER&R Maintenance	(195)	0.00	0.00
		(274)	0.00	0.00
2003 Proposed Budget		50,096	0.00	0.00
% Change over Status Quo		1.00%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

WLRD – Intercounty River Improvement (ICRI)

Technical Adjustments

The 2003 request for ICRI reflects several small changes from the 2002 Adopted budget: a (\$274) reduction in County central rate charges and an ICRI miscellaneous technical adjustment of \$772.

[Link to Intercounty River Improvement Financial Plan, 7 KB .pdf](#)

PHYSICAL ENVIRONMENT PROGRAM PLAN

Noxious Weed Control Program 1311/0384

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	949,173	6.00	5.36
	Status Quo **	13,946	0.00	0.00
	Status Quo Budget	963,119	6.00	5.36
	Contra Add Back	0		
Technical Adjustment				
TA01	Miscellaneous Technical Adjustments	36,330	0.00	0.00
		36,330	0.00	0.00
Central Rate Adjustments				
CR01	Flex Benefits	(10,826)	0.00	0.00
CR05	CX Overhead Adj.	3,342	0.00	0.00
CR06	ITS New Development	92	0.00	0.00
CR08	ITS Infrastructure	6,922	0.00	0.00
CR10	OIRM	25	0.00	0.00
CR11	Telecommunications Services	(4,275)	0.00	0.00
CR13	Motor Pool Rate Adj.	36,558	0.00	0.00
CR25	Finance Rates	2,030	0.00	0.00
CR26	Retirement Rate Adjustment	1,674	0.00	0.00
CR28	ER&R Maintenance	(2,691)	0.00	0.00
CR39	COLA Adjustment	(557)	0.00	0.00
CR45	Non-rep class/comp reserve	50,000	0.00	0.00
		82,294	0.00	0.00
2003 Proposed Budget		1,081,743	6.00	5.36
% Change over Status Quo		12.32%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

WLRD – Noxious Weed Control Program

Technical Adjustments

Central Rate Adjustments - (\$82,294). The Noxious Weed Control Program will incur additional central rate charges due to Non-Rep. Class Comp. reserves of \$50,000 and Motor Pool rate adjustments of \$36,558. These increases were offset by reductions in flex benefits, Telecom services and ER&R maintenance.

Other Technical Adjustments - \$36,330 and \$43,464 in adjusted revenue. The \$36,330 represents a net increase of salaries and benefits for the permanent staff (FTEs) in the Noxious Weeds program and other miscellaneous technical adjustments within the existing and ongoing Noxious Weeds program.

[Link to Noxious Weeds Financial Plan, 7 KB .pdf](#)

Transportation

[Link to Department of Transportation Organizational Chart, 7 KB .pdf](#)

TRANSPORTATION

Mission **Transportation**

To improve the quality of life for the citizens of King County by providing mobility in a way that protects the environment, helps to manage growth and reduces traffic congestion.

ISSUES AND PRIORITIES

The King County Department of Transportation's (DOT) 2003 Executive Proposed Budget is the result of a continuing determination to address the transportation needs of King County efficiently and economically.

The Transit Division seeks to improve regional mobility and the quality of life in King County by providing the best possible public transportation

service. The 2003 proposed budget supports the recently adopted Transit Six-Year Plan, which balance the operating and capital programs throughout the period 2002-2007. The impacts of the current recession on ridership and transit revenues have been accounted for in the financial plan for the transportation fund. While service growth in the near future will not be as great as previously anticipated, no reductions in services are expected.

Road Services Division strives to increase mobility through arterial networks, bridge rehabilitation, and corridor system improvements. The Road Services 2003-to-2008 financial plan balances the needs of the operating and capital programs and identifies additional resources for a Road Safety Rehabilitation and Retrofit program for additional pavement overlay miles, pedestrian safety improvements, safety guardrails, signal upgrades and intersection safety improvements.

The Director's Office will continue to provide leadership, advocacy and support for the Department, its customers and the community. The Director's Office will ensure that transportation planning, reduced and reorganized in light of budget constraints, will generate a fully integrated approach to transportation problem solving by setting the direction for the functional planning elements in the divisions.

King County International Airport (KCIA) supports the economic vitality of the County, the National Air Transportation System, and provides safe and continuous general aviation airport services. KCIA was successfully integrated into DOT during 2002 and will continue to develop closer ties with other DOT agencies during 2003. Due to the economic downturn, revenues have declined and the operating budget has been reduced in several areas to compensate. However, an additional security officer will be added to address the need for increased security.

Fleet Administration will continue to provide quality and responsive vehicle services, parts, road materials and supplies at competitive cost to customers.

PHYSICAL ENVIRONMENT PROGRAM PLAN

DOT Director's Office 4640/5010M

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	3,887,471	33.00	0.00
PE		Status Quo **	151,796	0.00	0.00
Status Quo Budget		4,039,267	33.00	0.00	
Contra Add Back		0			
Program Change					
PC03	King County Clean Air Agency Contribution	74,000	0.00	0.00	
		74,000	0.00	0.00	
Revenue Backed					
RB02	TLT Support for State and Regional Transportation	68,492	0.00	1.00	
		68,492	0.00	1.00	
Technical Adjustment					
TA02	Salary and Wage Contingency	58,000	0.00	0.00	
		58,000	0.00	0.00	
Central Rate Adjustments					
CR01	Flex Benefits	(32,470)	0.00	0.00	
CR05	CX Overhead Adj.	144,012	0.00	0.00	
CR07	ITS O&M	76,172	0.00	0.00	
CR08	ITS Infrastructure	471	0.00	0.00	
CR10	OIRM	163	0.00	0.00	
CR11	Telecommunications Services	1,241	0.00	0.00	
CR12	Telecommunications Overhead	4,685	0.00	0.00	
CR13	Motor Pool Rate Adj.	1,341	0.00	0.00	
CR20	PAO Rates	(28,235)	0.00	0.00	
CR25	Finance Rates	(20,638)	0.00	0.00	
CR26	Retirement Rate Adjustment	9,235	0.00	0.00	
CR36	Property Services Lease Administration	(2,901)	0.00	0.00	
		153,076	0.00	0.00	
2003 Proposed Budget		4,392,835	33.00	1.00	
% Change over Status Quo		8.75%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

PROGRAM HIGHLIGHTS

Director's Office

The DOT Director's Office 2003 Proposed budget includes only minor changes from the prior year, reflecting the addition of one TLT position and a number of technical adjustments for cost-of-living and internal service rates. The minor changes result in a request that totals \$4.4 million and 33.0 FTEs.

Revenue-Backed Additions

State and Regional Funding Support - \$68,492 and 1.00 TLT: This request is for a TLT position to support coordination efforts associated with the Statewide and Regional Transportation Funding packages. The TLT will provide administrative support for scheduling and communications activities essential to maintaining a coordinated regional approach to these funding initiatives.

Technical Adjustments

DOT Director's Office – Technical Adjustments – Net-zero changes: This adjustment consists mainly of reassignment of a number of vacant positions and their associated expenditures to cost centers more appropriate to the anticipated 2003 work load.

Salary and Wage Contingency - \$58,000: This request is for non-rep class comp expenditures anticipated in 2003.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Transit 4640/5000M

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	374,660,868	3,675.49	20.45
PE		Status Quo **	18,873,543	19.70	(1.00)
Status Quo Budget		393,534,411	3,695.19	19.45	
Contra Add Back		0			
Program Change					
PC01	Reduction in Partnership Program and Operator	(916,400)	0.00	0.00	
PC02	Restore Mailroom Services	25,000	0.00	0.00	
		(891,400)	0.00	0.00	
Revenue Backed					
RB01	Bus Service - 13,063 budget hours increase	(1,393,150)	5.22	0.00	
RB02	Vanpool Service - Match budget to forecast	144,737	0.00	0.00	
RB03	Paratransit Service -	2,351,858	0.00	0.00	
RB05	Warranty Reimbursement Program - create	(323,579)	2.00	0.00	
RB06	Staff Support for Security Planning	491,920	0.00	1.00	
RB07	Add 2.00 FTEs to Shelter Cleaning Staff	86,078	2.00	0.00	
RB08	Landscape Maintenance Seasonal Workers (Temps)	124,264	0.00	0.00	
RB09	Convert TLTs for Speed/Reliability and Base	0	2.00	(2.00)	
RB10	Transit Operating Grant Adjustments	(208,964)	(0.25)	(1.00)	
RB12	Hyde Bequest - South Seattle Shuttle Demonstration	164,016	0.00	0.00	
		1,437,180	10.97	(2.00)	
Technical Adjustment					
TA01	Technical Adjustments in Various Work Groups	(26,945)	0.10	3.60	
TA02	PSQ Corrections	(2,408,389)	(6.00)	0.00	
TA03	One Percent Salary Savings	(440,000)	0.00	0.00	
		(2,875,334)	(5.90)	3.60	
Central Rate Adjustments					
CR01	Flex Benefits	(3,662,052)	0.00	0.00	
CR05	CX Overhead Adj.	301,068	0.00	0.00	
CR07	ITS O&M	(157,012)	0.00	0.00	
CR08	ITS Infrastructure	216,230	0.00	0.00	
CR09	Geographic Information System (GIS)	210,793	0.00	0.00	
CR10	OIRM	10,430	0.00	0.00	
CR11	Telecommunications Services	(537,175)	0.00	0.00	
CR12	Telecommunications Overhead	(187,203)	0.00	0.00	
CR13	Motor Pool Rate Adj.	7,095	0.00	0.00	
CR14	Facilities Mgmt Space Charge	(47,747)	0.00	0.00	
CR15	Insurance Charges	(336,028)	0.00	0.00	
CR20	PAO Rates	(143,615)	0.00	0.00	
CR22	Long Term Leases	(111,359)	0.00	0.00	
CR25	Finance Rates	(184,148)	0.00	0.00	
CR26	Retirement Rate Adjustment	776,066	0.00	0.00	
CR32	GIS Client Services	(191,760)	0.00	0.00	
CR33	Bond debt service	85,000	0.00	0.00	
CR36	Property Services--Lease Admin Fee	(29,110)	0.00	0.00	
CR40	Merit	58,622	0.00	0.00	
CR41	Adjustment for Transit Security	510,236	0.00	0.00	
		(3,411,669)	0.00	0.00	
2003 Proposed Budget		387,793,188	3,700.26	21.05	
% Change over Status Quo		-1.46%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Transit Revenue Vehicle Replacement 4647/5002M

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area		2002 Adopted	7,480,658	0.00
PE		Status Quo **	(10)	0.00
Status Quo Budget		7,480,648	0.00	0.00
Contra Add Back		0		
Revenue Backed				
RB01	Revenue Fleet Replacement - Transfer to CIP	2,487,057	0.00	0.00
		2,487,057	0.00	0.00
Central Rate Adjustments				
CR05	CX Overhead Adj.	(17,099)	0.00	0.00
CR08	ITS Infrastructure	(455)	0.00	0.00
		(17,554)	0.00	0.00
2003 Proposed Budget		9,950,151	0.00	0.00
% Change over Status Quo		33.01%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Transit Division

The 2003 Proposed operating budget for the Transit Division totals \$387.8 million and 3,700.26 FTEs, with 21.05 TLTs. This Proposed Budget represents an increase of \$13.1 million or 3.5% over the 2002 Adopted Budget.

The 2003 request will support 3.6 million service hours including 237,000 contracted service hours for Sound Transit. Transit ridership (not including Sound Transit) is projected to exceed 94 million rides in 2003. Paratransit service will provide over 600,000 hours of service and more than a million rides. The vanpool program is expected to operate over 700 vanpools providing nearly three million commuter rides.

The average cost for an hour of Metro bus service in 2003 is projected to be just over \$96.00, an increase of 2.8 percent over the 2002 per-hour cost. The 2003 proposed operating budget is allocated as follows: 83 percent for Metro bus service (\$320.5 million); 9 percent for paratransit service (\$36.4 million); 5.3 percent for Sound Transit contract bus service; 1.5 percent for vanpool service (\$5.9 million); and 1.2 percent for grant funded projects.

An increase of approximately 235,000 annual hours is projected in the financial plan for the six-year period beginning in 2003. Because of current economic conditions much of this growth is expected to occur in the later years of the plan. As the economy rebounds from the recession, both sales tax revenue and ridership are expected to increase, providing the financial support for the planned service expansion. Paratransit and vanpool services are also expected to grow during this time.

It is anticipated that the transit tunnel in downtown Seattle will be closed in September of 2007 for conversion to joint light rail and bus operations. During tunnel closure and estimated 72,000 additional annual hours of service will be required to mitigate the effects of operating tunnel service on the service. Reopening of the tunnel is projected for September, 2009.

Revenue-Backed Adjustments

Bus Service - \$(1,393,150) and 5.22 FTEs: The 2003 operating budget supports an increase of 8,500 new annual service hours, 5,000 annual maintenance hours, and 19,000 annual hours of contract service for Sound Transit. The incremental cost of providing additional bus service is more than offset by an adjustment that was made to the operator cost projections to reflect a more efficient allocation of work between part-time and full-time operators and a re-estimation of the cost of operator benefits.

Accessible Service, Paratransit - \$2,351,858: In 2003, the cost of providing accessible services is projected to increase by \$2.35 million. This request will maintain the paratransit program at the service level described in the ADA (Americans with Disabilities Act) plan. The increase in 2003 costs is due primarily to two factors: ridership is growing, and the average cost per service hour is also increasing.

Vanpool Service - \$144,737: The vanpool program has not grown in 2002 as a result of regional economic conditions. As the economy rebounds vanpool formations are expected to increase to the levels that were assumed for 2002. Transit anticipates a 2.7 percent increase in the number of daily riders using the program (from 5,900 to 6,058) and plans no fleet expansion. The cost of operating this program show increases as a result of inflation and rising maintenance costs for an aging vehicle fleet. Vanpool fares are required to pay 100 percent of the direct operating and capital costs of the program plus 25% of the indirect costs.

Warranty Reimbursement Program - \$(323,579) and 2.00 FTEs: This change makes permanent two administrative staff positions that have been used for the past four years to process high volumes of warranty claims. This work enables the vehicle maintenance division to recover hundreds of thousands of dollars for warranty work performed by Transit staff. Transit projects a need for these additional FTEs for the next six to seven years.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Transit Security Support Staff and Officers- \$491,920 and 1.00 TLT: This request will enable Transit to enhance security planning and increase the security of the downtown Seattle transit tunnel.

Increase Shelter Cleaning Staff - \$86,078 and 2.00 FTEs: This request would increase cleaning services at bus shelters, park-and-ride lots, and transit centers by adding two FTEs to the currently budgeted 22.00 FTEs. This move is in response to an increased number of complaints or requests for specific cleaning during the past year.

Landscape Maintenance Seasonal Workers - \$124,264: This request is for budget authority to hire seasonal landscape workers. These workers will augment current maintenance levels during the peak growing season for over 6.5 million square feet of landscaping in park-and-ride lots, transit centers, maintenance bases, the bus tunnel, trolley power stations, and other transit locations.

TLT Conversions, Speed and Reliability Program and Base Operations – 2.00 FTEs and (2.00) TLTs: This request would convert two TLT positions performing work that has come to be “ongoing” in nature. The first is a TLT that supports capital project activity in the Speed and Reliability program. The second is a TLT in Service Quality, originally added to support increased construction-related service activities.

Transit Operating Grant Adjustments - \$(208,964), (0.25) FTEs and (1.00) TLTs: This request is an adjustment based on the total grant activity anticipated to occur in 2003, estimated at approximately \$3.6 million.

Hyde Bequest: South Seattle Shuttle/Travel Advocate Demonstration Project - \$164,016: This proposed increase to the Accessible Services 2003 budget is fully supported by a bequest to King County Transit from the estate of Lillian Hyde. The purpose of the bequest and of this proposal is to add weekday door-to-door van service for senior citizens and people with disabilities living in Beacon Hill and the south Seattle areas.

Technical Adjustments

Transit – Miscellaneous Technical Adjustments \$(26,945), 0.10 FTEs and 3.60 TLTs: This request includes a number of staff and cost adjustments between the capital and operating programs and changes in staff levels to bring position descriptions into alignment with work needs. In particular, as electronic control systems become more prevalent Transit finds a greater need for information systems professionals, for example, and relatively fewer equipment service workers.

PSQ Corrections - \$(2,408,389) and (6.00) FTEs: This item includes changes of a type that could have been made in the PSQ stage of the budget. The changes include: reduction of a trolley line crew (due to a delay in Sound Transit funded work); correction of double-counting of job injury adjustments; reduction in the estimate of the quantity of catalytic mufflers to be purchased and installed in 2003; and removal of the Water Taxi demonstration project 2002 appropriation.

One Percent Salary Savings - \$(440,000): This request comprises a one percent reduction in all salary budget lines not associated with staff who are members of Local 587. The purpose of this reduction is to reduce the budgetary impact of vacant positions within the division.

Program Changes

Reduction in Partnerships and Operator Recruitment - \$(916,400): This request includes reductions to the Partnership Program (\$500,000) and radio recruitment (\$416,400). The Partnership reduction is based on the limited availability of service hours to provide a match for this successful program that formed a significant part of the prior six-year plan. The recruitment activity reduction is based on a reduced need for operator recruitment given current levels of service, staffing projections, and local economic conditions.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Mailroom Services - \$25,000: This request would continue mailroom services in the King Street Center pending development of a long-term plan for appropriate and sustainable levels of mailroom staff and service.

Other: Internal service rates for the Transit Division (services provided by one County agency to other County agencies) will increase by a total of \$3.1 million in the 2003 Executive Proposed budget, as compared with the 2002 Adopted budget. This increase includes an increase of \$510,000 for Transit Security, \$301,000 for overhead cost allocation (overhead costs of County operations paid by agencies not supported by the general fund), \$428,000 for financial services, and nearly \$2.0 million for insurance. These and other increases are partially offset by reductions in several telecommunications rates.

The 2003 budget includes \$750,000 to cover the remaining impacts of the classification/ compensation study and projected impacts of the current negotiations with TEA (Transportation Equity Act).

Revenues: The transit operating program receives roughly 90 percent of its revenue from the combination of sales tax and fare revenues, with sales tax providing 70 percent and fares providing 20 percent. The reliance on sales tax makes the Public Transportation Program revenue vulnerable to changes in the local economy. The recession that began in March 2001, employment reductions at the Boeing Company and other local employers, and a high office vacancy rate in downtown Seattle have contributed to less optimistic revenue forecasts. Taxable retail sales declined by 2.3 percent in 2001 compared with the year before. The total for 2002 is projected to be 4.3 percent lower than 2001 with a very moderate recovery predicted to begin in 2003.

At the same time, ridership is projected to decline by 2.4 percent in 2002 – following a 2.9 percent drop in 2001 – with a trend of slow growth starting in 2003 as the economy begins to rebound. There is a fairly close relationship between demographic and socioeconomic factors and public transportation use. It is predicted that the next few years will see some growth in the younger age groups that make up a third of transit riders, but that at the same time more people will move into the older age categories most likely to drive alone. Transit advertising revenue has also been hard hit by the current recession. In 2002, the last year of the current contract, Transit will receive \$7.25 million in advertising revenue. The total for 2004 is projected at \$3.5 million, less than half the 2002 figure.

Funding: The 2003 proposed budget includes a request to transfer \$47.5 million from the capital program to the operating program. Per financial policies, the sales tax received by the program is split between the operating (3/4) and capital (1/4) programs. Before passage of I-695, MVET (motor vehicle excise tax) revenues supported the operating program. The loss of MVET revenue has been partially offset by the recent increase of 0.2 percent in the sales tax rate for public transportation, expenditure reductions, and the 2002 fare increase. However, one quarter of the additional sales tax revenue was directed to the capital fund and the proposed transfer has been determined as necessary to support existing levels of bus service sustainability.

Transit Revenue Vehicle Replacement, Transfer to CIP - \$9,950,151: Consistent with the adopted financial policies, this proposal provides a total of \$9.95 million for replacement of Transit's "revenue vehicles", including buses and trolleys, in 2003. The amount of the transfer for this purpose varies annually and is based on the timing of fleet procurements. It was \$18.4 million in 2000, \$2.4 million in 2001, and will be \$5.5 million in 2002.

WORKLOAD / PERFORMANCE INDICATORS			
	2001 Actual	2002 Adopted	2003 Proposed
Transit ridership	95,600,000	100,300,000	94,200,000
Vanpool boardings	1,940,000	2,080,000	1,950,000
Paratransit service (% of ADA demand met)	98.30%	100.00%	100.00%
Bus operating cost/service hr.	\$89.46	\$93.59	\$96.17

[Link to Public Transportation Enterprise Fund Financial Plan, 15 KB .pdf](#)

[Link to Public Transportation Fund - Operating Sub-Fund 4641 Financial Plan, 9 KB .pdf](#)

[Link to Public Transportation Fund - Revenue Fleet Replacement Sub-Fund Financial Plan, 12 KB .pdf](#)

PHYSICAL ENVIRONMENT PROGRAM PLAN

Roads 1030/0730

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	60,049,264	601.70	43.00
PE		Status Quo **	1,646,140	0.00	0.00
Status Quo Budget		61,695,404	601.70	43.00	
Contra Add Back		0			
Program Change					
PC01	Overlay Program	254,483	0.00	0.00	
PC02	Regional Trails Maintenance Contribution to Parks	(38,119)	0.00	0.00	
PC03	Noxious Weed Control	137,073	0.00	2.00	
PC04	TLP Adjustments	(219,598)	0.00	(3.50)	
PC05	CIP Staff Requirements	145,930	8.00	(3.00)	
PC06	Inmate Landscape Maintenance Crew	90,000	0.00	0.00	
		369,769	8.00	(4.50)	
Revenue Backed					
RB01	Traffic City Services	(654,058)	(2.00)	(2.50)	
RB02	Road Maintenance City Services	(219,162)	(2.00)	0.00	
RB03	WLRD River Program reduction	0	0.00	(2.00)	
		(873,220)	(4.00)	(4.50)	
Technical Adjustment					
TA01	DOT Admin. Cost Allocation	116,681	0.00	0.00	
TA02	Labor Distribution -Loan in/out	236,450	0.00	0.00	
		353,131	0.00	0.00	
Central Rate Adjustments					
CR01	Flex Benefits	(617,246)	0.00	0.00	
CR05	CX Overhead Adj.	83,292	0.00	0.00	
CR07	ITS O&M	(23,779)	0.00	0.00	
CR08	ITS Infrastructure	52,503	0.00	0.00	
CR09	Geographic Information System (GIS)	98,341	0.00	0.00	
CR10	OIRM	1,024	0.00	0.00	
CR11	Telecommunications Services	(9,241)	0.00	0.00	
CR12	Telecommunications Overhead	10,365	0.00	0.00	
CR13	Motor Pool Rate Adj.	5,394	0.00	0.00	
CR15	Insurance Charges	(238,312)	0.00	0.00	
CR20	PAO Rates	(43,375)	0.00	0.00	
CR21	Debt Service Adj.	(40,511)	0.00	0.00	
CR22	Long Term Leases	(50,300)	0.00	0.00	
CR25	Finance Rates	21,493	0.00	0.00	
CR26	Retirement Rate Adjustment	135,990	0.00	0.00	
CR28	ER & R	27,533	0.00	0.00	
CR32	GIS Client Services	(139,500)	0.00	0.00	
CR36	Property Services-Lease Admin Fee	598	0.00	0.00	
CR39	COLA Adjustment	(117,578)	0.00	0.00	
		(843,309)	0.00	0.00	
2003 Proposed Budget		60,701,775	605.70	34.00	
% Change over Status Quo		-1.61%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Roads Division

The primary goals of the 2003 Executive Proposed Road Services budget are to ensure continued increases in the amount transferred from the Road Fund to the Road Construction Fund while ensuring availability of funding in the six year financial plan for a Road Safety and Retrofit program. In 2003 the transfer to the capital fund increases by \$1.1 million and the six-year financial plan reserves \$35.6 million for the safety and retrofit program. This has been accomplished by limiting growth to operating budget programs, identifying staff efficiencies, and continuing the statutory road levy growth rate.

The proposed 2003 budget also reflects a net reduction in service requested from contract cities, which results in a corresponding reduction in revenue from contract cities. The decline is caused by a reduction in the routine ongoing road maintenance and traffic contract work requested by a majority of cities as they transition toward providing for a portion of their own basic road maintenance and traffic needs.

The total 2003 Executive Proposed Budget for Road Services is \$61,324,677 and 605.7 FTEs. The Road Services Vector Decant budget is \$628,944. The Road Construction Transfer to the capital programs is \$24,413,242.

Program Changes

Overlay Program - \$254,483: This is the operating component of the CIP overlay increase in 2003 related to the retro-rehab program.

Regional Parks Trail Maintenance Contribution - \$(38,119): This is the Road fund contribution to Parks for the maintenance of regional trails used as transportation corridors. Road fund total contribution is \$288,804, a reduction of \$38,119 over 2002.

Noxious Weed Control - \$137,073: The amount of work in this area has been steadily increasing. The number of sites to be treated each year has increased from 393 in 2000 to an anticipated 1591 in 2003 (includes carryover as some sites must be treated for up to four years).

Term-Limited Position Reductions \$(219,598) and (3.5) TLTs: Term Limited Temporary adjustments associated with completed terms and TLTs added mid-year associated with additional bodies of work.

Capital Program Staff Requirements \$145,930, and 8.00 FTEs and -3.00 TLTs: Includes four conversions to FTEs from Term limited positions (TLTs) due to ongoing bodies of work and an increase in capital project staff to keep pace with the expanded capital program.

Inmate Landscape Maintenance Crew - \$90,000: This is a pilot project to determine if maintenance costs can be reduced through employing low-risk offenders. This program is coordinated with the KC District Court and Corrections. Cost of this crew will be \$140,000. \$50,000 is already budgeted for landscape maintenance in Roads base budget.

Revenue Backed Adjustments

Traffic City Services - \$(654,098), (2.00) FTEs and (2.50) TLTs: Reduced requests from cities for County to do reimbursable traffic related.

Road Maintenance City Services - (\$219,162), (2.00) FTEs: Reductions in services requested for road maintenance work within cities.

Water and Land Resources Department River Program Reduction - (2.00) TLTs: Reductions in flood control structures maintenance along major rivers as requested from WLRD.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Technical Adjustments

DOT Administration Cost Allocation - \$116,681: Revised allocation for coverage of the DOT Director's Office among the four DOT divisions (Transit, Roads, Fleet and Airport).

Labor Distribution - \$236,450: Adjustments associated with matrixed labor and administrative overhead cost recovery from outside customers.

Central Rate Adjustments - \$104,714: Central rates included increases and decreases. The most significant increases were in the retirement rate and the most significant decreases were in flex benefits and insurance rates.

Revenue Adjustment - \$(815,291): Revenue change includes increases and decreases. Revenue increases are due to a fuel tax increase, collecting a re-levy on property tax and collecting property tax at 106% of prior year plus new construction. Collecting a higher utility fee and vector waste fee are also reflected here. Sand and Gravel sales at a new pit contribute \$328,125 to increase revenues. Reduced revenues are anticipated from cities as contract work requests have declined. Property sale assumptions have been revised and include reducing the expected selling price of property. Some buildings were also removed from the list and are no longer being considered a potential revenue source.

[Link to Road Fund Financial Plan, 9 KB .pdf](#)

Stormwater Decant Program 1030/0726

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area		2002 Adopted	596,783	0.00
PE		Status Quo **	1,153	0.00
Status Quo Budget		597,936	0.00	0.00
Contra Add Back		0		
Revenue Backed				
RB04	Regional Stormwater Decant Program	24,966	0.00	0.00
		24,966	0.00	0.00
Central Rate Adjustments				
CR05	CX Overhead Adj.	726	0.00	0.00
CR11	Telecommunications Services	624	0.00	0.00
CR12	Telecommunications Overhead	99	0.00	0.00
CR25	Finance Rates	4,593	0.00	0.00
		6,042	0.00	0.00
2003 Proposed Budget		628,944	0.00	0.00
% Change over Status Quo		5.19%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Stormwater Decant Program

Technical Adjustments

Expenditure Increase - \$24,966. Policy changes to structure the storm water decant program as full cost recovery has resulted in more loan-in labor being charged to this account. A fee increase is being proposed to recover 100% of the costs of this program as part of Roads 2003 budget proposal.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Roads Construction Transfer 1030/0734

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	25,288,232	0.00	0.00
	Status Quo **	1,038,996	0.00	0.00
	Status Quo Budget	26,327,228	0.00	0.00
	Contra Add Back	0		
Technical Adjustment				
TA49	Transfer from Operating to CIP	86,196	0.00	0.00
		86,196	0.00	0.00
	2003 Proposed Budget	26,413,424	0.00	0.00
	% Change over Status Quo	0.33%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Road Construction Transfer

Program Changes

Increased Transfer from Road Fund to Capital Funds - \$86,196. The increase in the transfer amount results in a total of \$26,413,424 to the capital fund. This transfer is supplemented in the capital fund by bond proceeds, Vehicle License Fee revenue, grants and other fund sources.

Fleet Administration

Fleet Administration Division manages the County's vehicles in the Motor Pool Fund, the Wastewater Equipment Rental and Revolving Fund, and the Public Works Equipment Rental and Revolving Fund. The Sheriff's Office and other General Fund agencies are the primary users of the Motor Pool Fund vehicles and services. The Road Service Division is the primary user of the Public Works Equipment Rental and Revolving Fund.

In the 2003 Executive Proposed Budget, Fleet Administration has developed a budget with charges to user agencies held below the rate of inflation. The rate charged to agencies is based primarily on two categories: vehicle maintenance and vehicle replacement. Fleet uses an industry standard model to determine the economically efficient time to replace a vehicle. This vehicle replacement model considers variables such as annual costs, resale/salvage value, and purchase price.

Due to extended vehicle life, reduced actual maintenance costs, downsizing of types of vehicles and reductions to the Parks fleet size the General Fund has been able to realize a \$2.7 million benefit in the 2003 Executive Proposed Budget. The annual rates were reduced by \$0.7 million based on actual 2001 costs. The remaining \$2.0 million benefit to the General Fund is based on a direct transfer of \$1.6 million Motor Pool fund balance and a \$0.4 million one-time reduction in rates due to fleet reductions in the Parks Department and vehicle downsizing for a portion of the fleet assigned to the Sheriff's Office.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Motor Pool 5580/0780

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	10,032,412	21.00	0.00
PE		Status Quo **	(5,536)	0.00	0.00
Status Quo Budget		10,026,876	21.00	0.00	
Contra Add Back		0			
Revenue Backed					
RB01	O&M Program - Vehicles and Equipment	(451,182)	0.00	0.00	
RB02	Vehicle Equipment Replacement Above PSQ	725,201	0.00	0.00	
		274,019	0.00	0.00	
Technical Adjustment					
TA01	2002 Council Proviso Rebate Tech Adj	1,509,000	0.00	0.00	
		1,509,000	0.00	0.00	
Central Rate Adjustments					
CR01	Flex Benefits	(20,055)	0.00	0.00	
CR05	CX Overhead Adj.	(36,813)	0.00	0.00	
CR07	ITS O&M	1,869	0.00	0.00	
CR08	ITS Infrastructure	(5,107)	0.00	0.00	
CR10	OIRM	138	0.00	0.00	
CR11	Telecommunications Services	(9,674)	0.00	0.00	
CR12	Telecommunications Overhead	7,138	0.00	0.00	
CR21	Debt Service Adj.	46,730	0.00	0.00	
CR25	Finance Rates	(7,555)	0.00	0.00	
CR26	Retirement Rate Adjustment	3,770	0.00	0.00	
CR39	COLA Adjustment	(3,290)	0.00	0.00	
		(22,849)	0.00	0.00	
2003 Proposed Budget		11,787,046	21.00	0.00	
% Change over Status Quo		17.55%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Motor Pool ER&R Fund

Revenue Backed Adjustments

Fleet Operations and Maintenance – (\$451,182). The 2003 operating and maintenance budget is based on 2001 actuals with adjustments for salary changes. The primary cause for the reduction is a gasoline cost reduction from a relatively high estimate of gasoline costs in 2002.

Vehicle Equipment Replacement Adjustment - \$725,201. The budget authority necessary to replace vehicles in 2002 will increase by \$725,201. While agency contributions to Motor Pool are relatively consistent from year to year the amount of budget authority necessary to purchase vehicles may vary considerably on an annual basis. This cyclical variability is based on the number of vehicles that reach the end of their life cycle in any particular year.

Technical Adjustments

Motor Pool Fund Balance Rebate - \$1,509,000. Due to the slower than anticipated vehicle replacement rates the year-end 2002 Motor Pool Fund balance will be approximately \$1.8 million higher than the target fund balance range. This level of fund balance makes possible a rebate to the funds that pay fleet utilization and replacement costs. As compared to the \$291,000 fund balance transfer in 2002 the 2003 rebate represents a \$1,509,000 transfer increase. Based on utilization rates the General Fund will receive \$1.6 million, or 85%, of the \$1.8 million transfer.

Central Rates

Central Rates - (\$22,849). There is a net reduction to the central rates charged to the Motor Pool. Though there are offsetting central rate decreases and increases, the net \$22,849 reduction is due in large part to the CX Overhead cost decrease.

**[Link to Motor Pool Equipment Rental Revolving Fund
Financial Plan, 10 KB .pdf](#)**

PHYSICAL ENVIRONMENT PROGRAM PLAN

Equipment Repair & Replacement (ER&R) 5570/0750

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	10,009,555	51.00	1.00
	Status Quo **	48,456	0.00	0.00
	Status Quo Budget	10,058,011	51.00	1.00
	Contra Add Back	0		
Revenue Backed				
RB01	Equipment Replacement Above PSQ	1,724,979	0.00	0.00
RB02	Fleet Maintenance Program-Vehicles and	36,087	0.00	0.00
		1,761,066	0.00	0.00
Technical Adjustment				
TA04	Staffing Plan Adjustment	20,950	1.00	0.00
TA05	TLT Conversion to FTE	0	1.00	0.00
		20,950	2.00	0.00
Central Rate Adjustments				
CR01	Flex Benefits	(49,660)	0.00	0.00
CR05	CX Overhead Adj.	(135,254)	0.00	0.00
CR07	ITS O&M	(6,540)	0.00	0.00
CR08	ITS Infrastructure	1,516	0.00	0.00
CR10	OIRM	204	0.00	0.00
CR11	Telecommunications Services	(7,873)	0.00	0.00
CR12	Telecommunications Overhead	(8,532)	0.00	0.00
CR15	Insurance Charges	806	0.00	0.00
CR21	Debt Service Adj.	(437)	0.00	0.00
CR25	Finance Rates	1,844	0.00	0.00
CR26	Retirement Rate Adjustment	10,501	0.00	0.00
CR39	COLA Adjustment	(7,700)	0.00	0.00
		(201,125)	0.00	0.00
2003 Proposed Budget		11,638,902	53.00	1.00
% Change over Status Quo		15.72%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Public Works ER&R Fund

Revenue Backed Adjustments

Equipment Replacement Adjustment - \$1,724,979. The budget authority necessary to replace vehicles in 2003 will increase by \$1,724,979. While agency contributions to Motor Pool are relatively consistent from year to year the amount of budget authority necessary to purchase vehicles may vary considerably on an annual basis. This variability is a function of the number of vehicles that reach the end of their life cycle in any particular year.

Fleet Maintenance Program Adjustment - \$36,087. The costs for operations and maintenance are proposed to increase by \$36,087. This increase is primarily due to the projected costs of implementing the non-represented class compensation agreement.

Technical Adjustments

TLT Conversion to FTE, \$0 Fiscal Effect. A term-limited temporary position was hired in early 2001 in response to a workload backlog. The increasing workload since 2001 in the Public Works ER&R fund causes this Equipment Services and Maintenance Specialist body of work to be considered on-going rather than a temporary response to a one-time workload backlog. The conversion from TLT to FTE status holds the salary and benefits constant thereby causing no increase in costs.

Staffing Plan Adjustment - \$20,950, 1 FTE. A Heavy Duty Mechanic/Automobile Machinist position is proposed as an add to the existing staff levels in the Public Works ER&R Fund. This additional Heavy Duty Mechanic will reduce overtime salaries being paid. It will also reduce the increased back log of repair work which has resulted in increased equipment downtime. This equipment downtime results in Roads having to incur added costs by renting equipment from commercial vendors. The cost of the position is partially offset by reducing overtime, loan-in/out labor and wage contingency accounts.

Central Rates – (\$201,125)

There is a net reduction to the central rates charged to the Motor Pool. Though there are offsetting central rate decreases and increases the two-thirds of the net \$201,125 reduction is due to the CX Overhead cost decrease.

**[Link to Public Works Equipment Rental Revolving Fund
Financial Plan, 10 KB .pdf](#)**

Wastewater Equipment Rental & Revolving 5441/0137

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area <i>PE</i>	2002 Adopted	2,267,470	0.00	0.00
	Status Quo **	1,492	0.00	0.00
	Status Quo Budget	2,268,962	0.00	0.00
	Contra Add Back	0		
	Revenue Backed			
RB01	Vehicle/Equipment Replacement Below PSQ	(360,840)	0.00	0.00
RB02	O&M Program - Vehicles and Equipment	(21,073)	0.00	0.00
		(381,913)	0.00	0.00
Central Rate Adjustments				
CR05	CX Overhead Adj.	(8,802)	0.00	0.00
CR25	Finance Rates	(39,719)	0.00	0.00
		(48,521)	0.00	0.00
2003 Proposed Budget		1,838,528	0.00	0.00
% Change over Status Quo		-18.97%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Wastewater ER&R Fund

Significant Program Additions

Vehicle Equipment Replacement and Maintenance – (\$360,840). The budget authority necessary to replace vehicles in 2003 will decrease by \$360,840. While agency contributions to Wastewater ER&R are relatively consistent from year to year the amount of budget authority necessary to purchase vehicles may vary considerably on an annual basis. This variability is a function of the number of vehicles that reach the end of their life cycle in any particular year.

Operating & Maintenance Program – Vehicles/Equipment – (\$21,073). The costs for operations and vehicle maintenance are proposed to decrease by \$21,073.

Central Rates

Allocation of Central Rates – (\$48,521). The reduction of central rate charges is primarily due to a finance rate reduction of \$39,719.

**[Link to Wastewater Equipment Rental Revolving Fund
Financial Plan, 10 KB .pdf](#)**

PHYSICAL ENVIRONMENT PROGRAM PLAN

Airport 4290/0710

Code	Item Description	Expenditures	FTEs *	TLTs	
Program Area		2002 Adopted	12,223,441	52.50	4.75
PE		Status Quo **	(1,943,852)	0.00	(2.75)
Status Quo Budget		10,279,589	52.50	2.00	
Contra Add Back		0			
Administrative Service Reductions					
AS01	Administrative Operating Reductions	(109,340)	0.00	0.00	
AS02	Engineering Operating Reductions	(65,053)	0.00	0.00	
AS03	Maintenance Operating Reductions	(83,875)	0.00	0.00	
AS04	Opportunity Skyway Operating Reductions	(77,120)	0.00	0.00	
		(335,388)	0.00	0.00	
Program Change					
PC01	Airport Rescue & Fire Fighting (ARFF) Contract Cost	71,962	0.00	0.00	
PC02	Airport Rescue & Fire Fighting (ARFF) Contract FTE	139,000	0.00	0.00	
PC03	75th Year Anniversary/Terminal Building	32,850	0.00	0.00	
PC04	Storm Water Cleaning & Utility System Maintenance	215,000	0.00	0.00	
		458,812	0.00	0.00	
Central Rate Adjustments					
CR01	Flex Benefits	(52,525)	0.00	0.00	
CR05	CX Overhead Adj.	(10,651)	0.00	0.00	
CR07	ITS O&M	3,503	0.00	0.00	
CR08	ITS Infrastructure	1,267	0.00	0.00	
CR09	Geographic Information System (GIS)	22,620	0.00	0.00	
CR10	OIRM	(129)	0.00	0.00	
CR11	Telecommunications Services	16,367	0.00	0.00	
CR12	Telecommunications Overhead	(7,383)	0.00	0.00	
CR15	Insurance Charges	(7,179)	0.00	0.00	
CR20	PAO Rates	(17,602)	0.00	0.00	
CR21	Debt Service Adj.	(81)	0.00	0.00	
CR25	Finance Rates	41,480	0.00	0.00	
CR26	Retirement Rate Adjustment	11,221	0.00	0.00	
CR32	GIS Client Services	42,546	0.00	0.00	
CR39	COLA Adjustment	(9,260)	0.00	0.00	
		34,194	0.00	0.00	
2003 Proposed Budget		10,437,207	52.50	2.00	
% Change over Status Quo		1.53%			

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Airport Construction Transfer 4290/0716

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	2002 Adopted	0	0.00	0.00
PE	Status Quo **	1,500,000	0.00	0.00
	Status Quo Budget	1,500,000	0.00	0.00
	Contra Add Back	0		
Technical Adjustment				
TA50	Reduction of Transfer to CIP	(900,000)	0.00	0.00
		(900,000)	0.00	0.00
	2003 Proposed Budget	600,000	0.00	0.00
	% Change over Status Quo	-60.00%		

* FTEs do not include Temporaries and overtime.

** This includes revised 2002 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

PHYSICAL ENVIRONMENT PROGRAM PLAN

Airport

Significant Program Reductions

Administrative Operating Reductions - (\$109,340): One-time costs have been identified and eliminated and historically under-expended accounts have been reduced.

Engineering Operating Reductions - (\$65,053): One-time costs have been identified and eliminated and historically under-expended accounts have been reduced. A major building will be closed for part of 2003 so electricity and gas accounts were correspondingly reduced.

Maintenance Operating Reductions - (\$83,875): One-time costs have been identified and eliminated and historically under-expended accounts have been reduced.

Opportunity Skyway Operating Reductions - (\$77,120): One-time costs have been identified and eliminated and historically under-expended accounts have been reduced.

Revenue-Backed Program Additions

Airport Rescue & Firefighting (ARFF) 2003 Contract Costs - \$71,962: This request reflects the 2002 to 2003 increase in cost of the ARFF contract with the Sheriff's department.

ARFF FTE Increase - \$139,000: This request would allow for at least 3 security staff per shift at all times except the graveyard shift. The additional FTE will be added to Sheriff's budget.

75th Year Anniversary/Terminal Building Rededication - \$32,850: This proposal includes a rededication of terminal building event, printed commemorative materials, a display of aircraft and hosting the Blue Angels during SeaFair.

Storm Water Cleaning and Utility System Maintenance - \$215,000: This request for increased budget authority is necessary for semi-annual cleaning and inspection of the storm water system. Increased frequency for this maintenance item is needed to prevent Airport surface pollutants from entering the Duwamish River.

Technical Adjustments

Revenues - (\$2,671,719): The projects revenue from leased property, landing fees & fuel flowage fees has been significantly reduced from the amounts projected in the 2002 adopted budget. The revenue adjustment led to expenditure budget reductions in the proposed status quo & proposed phase of the 2003 budget.

Central Rates - \$34,554: The 15 central rates applicable to the Airport include reductions and increases. The most significant increases are in finance services at \$41,840 and GIS Client Services at \$42,546. The most significant decrease are in flex benefits at \$(52,525)

WORKLOAD / PERFORMANCE INDICATORS			
	2001 Actual	2002 Adopted	2003 Proposed
1. Operations - takeoffs and landings	291,472	409,707	298,759
2. Cargo Pounds	722,952,340	831,395,191	795,024,457
3. Fuel Gallons	20,461,569	23,088,382	22,269,460

[Link to Airport Financial Plan, 7 KB .pdf](#)

[Link to Physical Environment Program Plan Table, 9 KB .pdf](#)